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# ITA 2014 ANNAL REPORT

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Cover photo: A woman farmer in a farmers' meeting organized by the Africa RISING project in Babati, Tanzania. Photo by C. Njuguna

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# **FROM THE DIRECTOR GENERAL**

It is my pleasure to present to you the IITA Annual Report for 2014.

Aptly themed Moving Forward, this report highlights our research-for-development and innovative partnership efforts for 2014 which bring us closer to our goal of lifting 25 percent of African households above the poverty line. We are moving forward to achieving this goal by continuously increasing average farm income, buoyed by the continuing support of our partners and donors and enforced by the steady commitment and hard work of our staff.

This year saw IITA make significant scientific strides in the areas of biotechnology, genetic engineering, agribusiness, climate change research, and natural resource management. In this report, we highlight our breakthroughs in genetic engineering of banana, to make it resistant to Xanthomonas Wilt. As millions of Africans depend on banana for food and income, we are endeavouring to build up their defences to withstand biological and non-biological stresses by improving the crop at the genetic level and complementing this research with conventional breeding efforts. We are also about to deepen our understanding of farm management solutions and foster the further improvement of best practices for plant health.

Through various entrepreneurial initiatives, our Youth Agripreneurs Program has shown that agriculture is a viable business option, particularly for young Africans. Similarly, our Business Incubation Platform and its units - GoSeed, NoduMax, Aflasafe - also the IITA Forest have successfully demonstrated that research could be transformed into ventures that not only generate income but also protect African crops and their environment, improve yields and can be integrated into new ways of looking at sustainable intensification.

In 2014, the CGIAR Research Program on Integrated Systems for the Humid Tropics (Humidtropics), which IITA leads, made positive strides towards fulfilling its commitment to create impact on farm families in tackling poverty, hunger, and environmental degradation. This work was done through two principal channels: strengthening the systems research dimension in various research activities of the CGIAR and other core partners; and establishing a number of projects in integrated systems research in various action sites.

Another important aspect of our R4D initiatives this year has been to further understand the effects of climate change on Africa's agriculture and to develop technology-based interventions to help farmers cope. We have also put a lot of effort in advocating for an enabling policy environment that would support and sustain climate change adaptation strategies for smallholder farmers.

The soil is the farmer's lifeline. A pillar of our research work is anchored in protecting and improving this vital agricultural asset, highlighted by our COMPRO and N2Africa projects which we feature in this report.

And of course, we continued to invest in building the capacities of farmers, students, and other researchers from our national and regional partners in West, Central, East, and Southern Africa. We also forged new ties with a number of private and public sector partners across sub-Saharan Africa.

The year 2014 has been a productive and successful year for IITA, and we are well on track. I am counting on your continuing support - our partners, donors, supporters, and staff - to make the coming years even more productive and successful.

Together, let's move forward!

"The year 2014 has been a productive and successful year for IITA, and we are well on track."



Dr Nteranya Sanginga **DIRECTOR GENERAL** 

### FROM THE BOARD CHAIR

IITA is the lead center on the CGIAR research program considerably expanding the research capacity of IITA. (CRP) Integrated Systems for the Humid Tropics which is To accommodate this growth, the Science Building at the focal point for the Institute's R4D programs. Flagship the Central African Hub in Kalambo, DRC, was officially projects are underway in south-east Asia, Central opened in June 2014. Construction on the Science America, and two areas of Africa. Six CGIAR centers are Building in the Southern African Hub in Lusaka, Zambia, partners in Humidtropics and the program has numerous is proceeding well, and it will be completed in 2015. non-CGIAR collaborators. IITA is a partner in eight other The second phase of the Strategic Plan (2015-2017) CRPs with major research activities in Roots, Tubers and will continue to focus on the delivery of IITA's research Bananas, MAIZE, and Grain Legumes.

The mission of IITA is to be the leading research partner To facilitate the delivery of it products, IITA established facilitating agricultural solutions to overcome hunger, a Business Incubation Platform (BIP) at its main poverty, and natural resource degradation throughout headquarters in Ibadan. The goal of the BIP is to the tropics. The Institute's Strategic Plan 2012-2020 facilitate the scaling up of technologies developed from established a goal of lifting 11 million people out of IITA's research programs and to advance public-private poverty and revitalizing 7.5 million hectares of degraded land by 2020. This is an ambitious target; however, the farmers. In 2014, the three production components significant increase in research capacity and the quality and relevance of the Institute's programs will facilitate its achievement. The Board of Trustees is committed to providing leadership and oversight to the Institute in the achievement of this goal.

phase of its Strategic Plan. Over the last three years, all Institute research has been aligned with the CGIAR Sanginga and his Senior Management team for the Research Programs; funding and the number of research significant accomplishments over the past three years partners have been increased; and infrastructure has been improved. The 2014 budget was substantially increased over that of 2013; over the three-year period, the annual funding of the Institute has increased by to our funders who recognize the importance of the more than 250%. This has led to a substantial increase in the numbers of both national and international staff, ability to do it.

technologies to producers in the tropics.

partnerships to deliver these technologies to African of the BIP, Aflasafe, Nodumax and GoSeed, were fully operational; an Advisory Committee was established and a CEO was recruited.

I am pleased to serve as Chair of the Board of this well-managed Institute and would like to thank my By the end of 2014, IITA had completed the first colleagues on the Board for their dedication to IITA's success. The Board expresses its appreciation to DG and for their vision for the future. We congratulate the scientists and support staff for the excellent research being conducted. Finally, we express our appreciation work being done and have confidence in the Institute's



Dr Bruce Coulman **BOARD CHAIR** 

*"lifting 11 million* people out of poverty and revitalizing 7.5 million hectares of degraded land"

# OUR VISION OF SUCCESS

Time



# **OUR VISION OF SUCCESS**

and focuses on the four system level outcomes (SLO) children by 30%; and restoring and revitalizing 40% described in CGIAR's Strategic Results Framework of degrading farmlands to sustainable resource (SRF), namely, (1) increase in food security, (2) reduction management—equivalent to about 7.5 million hectares. of rural poverty, (3) reduction of undernutrition, and (4) more sustainable management of natural resources.

of major staple food crops, such as cassava, yam, maize, banana/plantain, soybean, and cowpea, by 60%; increasing average farm income by 50%; lifting 15% of and the outscaling of technologies developed in subpoor households—over 11 million Africans—above the Saharan Africa to the global tropics.

IITA's vision of success is in line with that of CGIAR poverty line; reducing the number of malnourished

IITA will operate through decentralized but integrated regional research programs working on major agricultural IITA will advance these SLOs by increasing the yields constraints in Africa, specifically on crops, farming systems, and their natural resource base, and the CGIAR Research Programs that foster innovative partnerships

# tropics.





Left: Agroecological zones across sub-Saharan Africa covered by IITA. Right: Percentage of people living below \$1.25/day across sub-Saharan Africa.

# **OUR MISSION**

To offer a leading research partnership that facilitates agricultural solutions for hunger, poverty, and natural resource degradation throughout the

**UR VISION OF SUCCE** 

# RESEARCH BREAKTHROUGH

Standing Up to Banana Xanthomonas Wilt Spotlight on Leena Tripathi Genetic Engineering in Cassava



### **STANDING UP TO BANANA XANTHOMONAS WILT**

By Leena Tripathi

Banana is undoubtedly one of the world's most important crops. However, a myriad pests and diseases are threatening its very existence. Although nature had provided the plant with innate defenses that enabled it to survive for millennia, these new challenges might eventually spell its doom.

Banana Xanthomonas wilt (BXW) is caused by Xanthomonas campestris pv. musacearum (Xcm). It is one the biggest threats to banana production - and to the livelihoods of thousands of smallholder growers - in East and Central Africa. BXW-related economic losses in these regions are estimated at US\$2-8 billion over the last decade. Currently, there are no commercial chemicals, biocontrol agents, or resistant cultivars available to control the BXW pathogen though it could be managed by following specific banana field management which IITA researchers are exploring as well. However, these practices are labor-intensive and smallholder growers incur significant losses as they often involve uprooting of banana suckers.

In the absence of known resistances among currently leadership of Leena Tripathi and those of Ugandabased National Agricultural Research Organization control non-transgenic plants with eleven, showing (NARO) have successfully developed transgenic 100% disease resistance with both mother and ration banana by inserting two genes from sweet pepper, crops. These results were published in the worldthe Hypersensitive Response-Assisting Protein gene leading scientific journal Nature Biotechnology (Tripathi (*PFLP*). The best performing 65 resistant lines selected bd/nbt/journal/v32/n9/full/nbt.3007.html), and her through glasshouse screening were further evaluated approach could be tweaked to protect other crops in environments on disease resistance for these lines. against Xcm for three successive crop cycles in more countries against similar bacterial diseases.



Confined field trial of banana. Source: L. Tripathi

Research Laboratories (NARL) in Kawanda, Uganda. lines also showed characteristics of flowering and yield cultivated banana, IITA researchers under the The majority of transgenic lines were found to have (bunch weight and fruit size) comparable to those of significantly higher levels of resistance compared with non-transgenic varieties. To get stronger proof of the concept for product development, Tripathi and her team are evaluating the ten promising lines in a second field trial. The second trial will use more replicates to assess disease resistance over time as well as the (HRAP) and Plant Ferredoxin-Like Protein gene et al. 2014 http://0-www.nature.com.es.library.du.ac. yield performance. This trial will be expanded to multiple locations to capture the effects of different It is well known that pathogens can evolve and confined field trials (CFTs) at the National Agriculture Aside from full resistance to BXW, the transformed "breakdown" disease resistance. To enhance the

Uganda with NARO.

trial. The promising lines will be evaluated in 2015 in CFTs in AllergenOnline, indicating that they should be safe existent. in Kenya in collaboration with the Kenya Agricultural for human consumption. They are widely distributed and Livestock Research Organization (KALRO), and in throughout a broad range of plant species, including **ABOUT THE AUTHOR** rice and fruits which are eaten raw, such as sweet The two wilt-resistance genes - PFLP and HRAP - pepper. The transgenic lines will be tested for food Leena Tripathi is the senior scientist leading plant were licensed by the African Agricultural Technology and environmental safety in compliance with biosafety Foundation (AATF) on a royalty-free basis from the regulations. Since most bananas are sterile their mode began her career as a research scientist at the University

resistance, Tripathi has stacked these two genes patent holder Academia Sinica in Taiwan. The HRAP and of propagation makes the risk of gene flow from one together in the same lines which are under glasshouse PFLP proteins are not listed as being a potential allergen banana to another or to another crop species non-

transformation research at IITA in Nairobi, Kenya. She of North Carolina, Greensboro, NC, USA, in 1999. She holds a PhD in Plant Molecular Biology from the National Botanical Research Institute, Lucknow, India. Her primary research focuses on the genetic improvement of banana, plantain, enset, cassava, and yam for disease and pest resistance. She has established the 'Genetic Transformation Platform' for banana, plantain, cassava, and yam; the most important food crops in sub-Saharan Africa. In the past 10 years she has trained more than 30 post-graduate students and 150 shortterm trainees including researchers and regulators in the field of plant transformation and molecular biology. She has written Journal articles and book chapters and presented papers in conferences and workshops. She is a member of many scientific societies, and editor and reviewer for books and several International Journals. She has received a number of awards and scholarships. IITA recognized her contributions to research as one of the 'Top Scientists at IITA' in 2005 and she received the IITA Board of Trustees Annual Excellence Award in 2013 for "Outstanding Scientist". Her research has been featured in more than 150 national and international media outlets.



Banana plantation. Source: M. Onyango, KARI



# ON LEENA TRIPATHI

behind her wanting to improve her favorite fruit, and want (in my team). her thoughts about how technology could help bring about a better life for the poor.

#### When are you happiest in your work?

results from my research or when my work gets recognized or appears in a renowned scientific journal or publication.

#### from the team that you work with and what can they laboratory) then I'll tell you to do it over and over again (Laughing) I don't really remember much about when expect from you?

person is ready and motivated to learn and to work. These might seem very simple things but for me this small child - I was always putting things in their proper I think it is difficult to work with people who are not reflects upon the quality of science and work. In this places. You know the saying "A place for everything excited about what they do and who are not open to case, since the person was not delivering according and everything in its place"? That's me, even as a kid.

#### What would you consider as the biggest challenge How do you organize yourself? you have ever encountered in your team and how did you overcome it?

really couldn't work with. It wasn't so much about the organized. personality but more about the quality of science. With regard to science, I consider myself a perfectionist. Have you always been how you are now? Tell us about For example, if I don't get a perfect gel (the growth **how you were as a kid. Could you work with anybody? What do you expect** media where virus or bacterial culture is grown in a I can pretty much work with anyone as long as the keeping proper records, or not keeping me informed. me. However, I do remember that I was tidy, even as a

In a candid Q & A, Dr Leena Tripathi, Senior Scientist learning new things. I want people who literally jump to expectations, the first thing I did was to talk to based in Nairobi, Kenya and the prime mover of IITA's at the opportunity (to learn new things) or who are him, pointing out areas for improvement and how to Plant Transformation Research, reveals what makes eager to try new ideas. When I select people, I usually improve on them. However, even after much advice her tick, what turns her off, her inspiration for being go for the person I think is the most trainable and who and guidance, he did not change, so I had no recourse a scientist, her love of bananas, the driving force is willing to be trained. Those are people of the kind I but to let him go. It wasn't easy but it had to be done for the good of the team and the sake of the work.

My office is pretty much paperless and uncluttered. The only paper you will find on my table is my to-As a scientist, I am happiest when I see exciting There was this time I had someone on my staff that I do-list. I work best if my surroundings are clean and

until I get what I think is the perfect gel. It really turns I was growing up. I think I liked "soft" games and me off when my staff are careless, losing notes, not played with "light" toys. Rough-housing wasn't really

LIGHT

BREAKTHRU RESEARCH



I got a kick out of helping my mom tidy up the house. remembers clearly that I did as a child.

#### Did you always like banana?

as a scientist is, like, fate. My mom always tells me that my favorite when I started eating solid food was the banana. She says that when I cried, all she had to do was give me a banana and I'd stop crying. And here I am now, surrounded by and working on my worth it. favorite fruit.

### Was becoming a scientist Little Leena's first resistant variety. For this, I started developing the professionally?

doctor or a scientist as long as I helped people and African diets? communities became better - I have always been become a doctor not just to cure people but rather of Africans don't even have access to food yet, in terms meaningful life.

to invent tools to cure diseases. But growing up in a of quantity and quality, that is. I think as a CGIAR Center, country such as India where you virtually see doctors we need to focus more on access to food, especially everywhere, I asked myself, "Why not be something that we work for the poor who do not have the means else?" So during my MSc, I decided to go into food and the resources to buy vegetables because they are crops research which still fed my passion - to help more expensive than staples. Basically, what people people have enough to eat. This ideal drove me to go eat depends on their income. So if incomes increase, into transgenic technologies. It's like biotechnology but more specific to genetic transformation for crop crops. But if there is no improvement in income, improvement.

### the first things did you do research-wise on banana?

My first "professional encounter" with banana was in was working on legume crops. When I came to IITA will you remember most as a scientist? and was assigned to work on banana, I didn't have an It's the one thing that my mom, even up to this day, fast. At first, I was hesitant to ask the experts "silly"

> My first assignment on banana was to develop a virusthem resistant to certain viral diseases.

people will be able to buy more and diversified food people will simply buy what they can afford, which at present are the staples, and forego the more expensive When did you start working on banana? What were but more nutritious fruits and vegetables. For them, nothing else matters as long as they don't sleep with an empty stomach.

### 2000 during my postdoc days at IITA. Before then, I It's 2050 and you have retired. Looking back, what

understanding of the crop. I had to learn, and to learn (Laughs) That's too early to retire! Seriously, I want to see at least one of the technologies that I questions, afraid to be laughed at. So I went to the helped to develop being actually used by farmers people on the ground – the field and lab technicians and improving lives. I fondly remember this poor with my gueries. I did get some looks of the "this-is- farmer in Uganda whom I met in 2004 and touched so-simple-why-is-she-even-asking?" kind from time to my heart. At that time, I went to see this farmer's field You know, I've always felt that me working on banana time, but I was learning so it was okay. This is why I through an appointment that a colleague set up for have a lot of respect for these people. A lot of what I me. On my way to this farmer's field, my colleague know now started from them. And you cannot develop asked me to bring a small packet of sugar. It was a top-shelf protocols for a crop if you don't know strange request, but nevertheless I went with it. Upon the basics about it. So I guess the laughs were well reaching the farm, I met this bent, 60-year plus old farmer who was staying alone in a small hut in the middle of his farm. All around were banana plants, but all were badly infected by *Xanthomonas* Wilt. His field was completely devastated. I finally understood what choice? Or did you want to become something else protocol for (genetically) modifying banana to make the packet of sugar was for: he did not have enough money even to buy sugar for his tea – a simple thing that most of us take for granted. When I handed him As a young child, I had wanted to become a doctor. What do you think of the suggestion that CGIAR the packet of sugar, he was in tears, thankful for the Looking back, it did not really matter if I became a should be promoting more fish and vegetables in simple gift. In 2050 when I will be almost the same age as this farmer, I want to see a world where my work has made a difference for people like that passionate about this. I remember that I wanted to I think this is irrelevant since I fear that a great number farmer. I could then say that I, indeed, lived a full and

#### What is your stand on a multidisciplinary approach this technique is also multidisciplinary. For example, in tackling hunger and poverty, issues that you although my expertise is in biotechnology, I would obviously feel very strongly about?

I believe that hunger and poverty cannot, and must we are to be successful. All of these disciplines are not, be addressed by any single discipline. Disciplines important, and it starts with the breeders because they and technologies are like tools in a box. Each is meant will know which variety to use initially. It has to be a for a specific purpose, and when used on its own each team effort to effectively achieve something. tool can only do so much. Bringing this analogy to crop science, there is no one approach or technique that What are your thoughts on population and food can be considered a magical "silver bullet" that can security? address multi-faceted problems such as hunger and poverty. If a problem can be solved by conventional As (agricultural) scientists, I don't think we have much to do breeding, then so be it. If the problem is far more regarding controlling population growth. However, we can complicated than conventional breeding could handle, do – and are doing – something about the food production then my technology (genetic transformation) could come in to complement it. For example, with regard to the challenge presented by banana *Xanthomonas* Wilt, the only option is to go by way of genetic task, but I know that it can be done. transformation. There is presently no known resistant variety or germplasm that can be naturally bred to produce an "offspring" that can withstand the disease. impact on farmers? Thus, it is also important that the team implementing



Transformed banana lines.. Source: L Tripathi, IITA

still need a team composed of pathologists, socioeconomists, microbiologists, and other disciplines if

part. We are developing and testing technologies to feed the ballooning population using the same amount of water, land, and natural resources. Of course, this is a daunting

### Would you say that your research already has had

Well, the technologies that I am developing are still, technically, in the testing phase, and therefore have not yet reached farmers on a practical scale. Most are still under development, except maybe for the disease diagnostic tools that have reached farmers and are actually being deployed and used in farmers' fields. We'll get there eventually. You might see some of our genetically improved banana and cassava varieties in farmers' fields as early as 2018, but this is a wide forecast and contingent upon how our current work progresses. We are not making any of these public yet since we do not want to "jump the gun" and raise unnecessary expectations or complications as, you know, how some sectors of society are very sensitive when they hear anything "genetic". But this is a subject of discussion for some other time.



difference in my career. IITA offers excellent prospects for research on agroecosystems and environmentrelated issues to address the challenges faced by smallholder African farmers, who I am part of.

At N2Africa, we focus on how to put nitrogen fixation to work for smallholder farmers through grain legume production. We are building sustainable, long-term partnerships with different stakeholders to enable smallholder farmers gain access to technologies such as inoculants and fertilizers to increase legume production. We are also looking into market aspects of grain legumes.

The project has developed a novel "Development-to-Research' model where technology dissemination and delivery services is at the core, while close monitoring and evaluation facilitates lessonlearning and research into adoption of technologies. N2Africa has managed to rejuvenate rhizobiology research and disseminated legume technology to over 60,000 farming households in Tanzania and over 600,000 farming households in the project countries. We have a multidisciplinary team that allows for flexible approaches in providing targeted solutions to farmers' problems.

#### Freddy Baijukya **Country Coordinator** N2Africa-Tanzania

After having worked at CIAT in Nairobi, Kenya, for four years, I felt I should be part of IITA to make a

# **GENETIC ENGINEERING FOR CASSAVA VARIETIES**

By Evans Nyaboga and Leena Tripathi

IITA has successfully developed a genetic engineering (GE) platform for conferring farmer-preferred cassava varieties with traits such as higher yields, more starch, longer shelf-life, and resistance to pests and diseases including the cassava brown streak (CBSD) and cassava mosaic (CMD).

In Africa where cassava (*Manihot esculenta* Crantz) plays a vital role in people's lives and livelihoods, genetic engineering is hampered by limited infrastructure and know-how. Many African laboratories do not have the capacity and expertise to carry out genetic engineering processes. Presently, most protocols for engineering of cassava use friable embryogenic callus (FEC). These protocols, however, are very variety-specific, developed mainly for cultivar 60444, a model African variety that is no longer grown by farmers. Therefore, IITA aimed to establish a protocol to produce FEC tailor-made for the genetic improvement of African farmer-preferred varieties.

The project started with identifying varieties that would be readily adopted by significant numbers of farmers in sub-Saharan Africa for GE. Six popular local varieties (Serere, Ebwanatereka, Kibandameno, Mkombozi, Albert, and TME14) widely cultivated by farmers in East Africa were selected after consultations with breeders. Following optimization of tissue culture conditions, media composition and timing, FEC were produced from all the varieties and used for genetic transformation. Efficient Agrobacterium-mediated transformation protocols have been established for all the six varieties using FEC as a target tissue and β-glucuronidase (gusA) and green fluorescent protein (gfp) reporter genes (Fig. 1). The presence, integration, fpls.2013.00526/full).



Gender disaggregated cassava traits survey in Nigeria

Figure 1. Sources of cassava planting material of men and women.

were confirmed by molecular analysis, histochemical GUS assay and fluorescent microscopy. The results were published in *Frontiers of Plant Science* (Nyaboga et al. 2013; http://www.frontiersin.org/Journal/10.3389/

and expression of the transgenes in transgenic plants This is the first reported successful Agrobacteriummediated transformation of African farmer-preferred cassava varieties in a laboratory based in sub-Saharan Africa. This success is the result of close collaboration between IITA (in Kenya) and ETH Zurich. Currently, IITA is working with national partners such as the National





CBSD in cassava. Source: L Kumar, IITA

and the Kenya Agricultural and Livestock and Research viral disease. Organization (KALRO) to build needed capacities in government-run laboratories to establish cassava ACKNOWLEDGEMENT transformation platforms by training local scientists, students, and technical staff.

#### CASSAVA BROWN STREAK DISEASE

consumption and is considered to be more destructive for the invaluable partnership in this endeavor.

causing up to 90% reduction in root yield. An important feature of CBSD is that it is prevalent in CMD-resistant varieties that had been deployed to manage the CMD epidemic. Presently, no strong source of robust resistance to CBSD has been identified in farmer- and consumer-preferred varieties.

To urgently address the pending CBSD pandemic in Africa, scientists are looking to GE strategies. Out of the available biotechnology approaches to control plant viral diseases, RNA interference (RNAi) has proven to be the most effective, being successfully used to control numerous viral diseases caused by DNA and RNA viruses. With the RNAi construct provided by Donald Danforth Plant Science Centre (DDPSC), IITA is leading an initiative in East Africa to develop CBSDresistant transgenic cassava using this technology on a farmer-preferred genotype that is already naturally Crops Resources Research Institute (NaCRRI), Uganda resistant to CMD, hopefully giving it resistance to both



IITA would like to thank the USAID for funding our work on the genetic transformation of cassava, as well as the Donald Danforth Plant Science Centre (DDPSC), One of the most devastating diseases of cassava National Crops Resources Research Institute (NaCRRI) in Africa is Cassava Brown Streak disease or CBSD. Uganda, Kenya Agriculture and Livestock Research It infects roots and makes them rot and unfit for Organization (KALRO), and ETH Zurich, Switzerland,

Transgenic cassava multiplied in tubes for transferring to partners for confined field trial. Source: L Tripathi, IITA

ESEARCH

# OUR STORIES

Youth in Agriculture Agribusiness Systems Research Climate Change Natural Resources Management Impact and Outscaling



# YOUTH IN AGRICULTURE

The IYA – Promoting Agriculture as a Viable Business Venture



# **IYA: PROMOTING AGRICULTURE AS A VIABLE BUSINESS VENTURE**

By Adetola Aderonke and Evelyn Ohanwusi



Participants at the YADI conference. Photo by IITA

Agriculture suffers from entrenched negative ENABLE YOUTH will provide opportunities for young environment by advancing youth-led policies, provide perceptions among the African youth. In the minds underemployed people, especially in the rural areas, to communication and other related service networks, of many young Africans, farming is poor man's work establish innovative agricultural enterprises, improve and deliver needed agricultural information to others involving backbreaking labor in the fields and showing their agribusiness skills, create a conducive business involved in agribusiness. little for it. In 2011, a group of enterprising young individuals - the IITA Youth Agripreneurs (IYA) - decided to show that this could be different. Their mission: to make young Africans see that agriculture could be an exciting and economically rewarding business venture and to convince investors by showcasing their success stories.

#### FOSTERING THE ENTREPRENEURIAL SPIRIT

To boost continent-wide buy-in into the IYA concept, IITA and the Alliance for a Green Revolution in Africa (AGRA) organized a major conference Youth Agribusiness Development Initiative (YADI) at the IITA Headquarters in Ibadan, Nigeria in May. This resulted in a concept note for the establishment of a pan-African youth-in-agriculture program *Empowering Novel* Agribusiness-Led Employment for Youth in Africa – or ENABLE YOUTH. The program is envisioned to be a 5+year initiative to be led by IITA with national, regional, and private sector partners in West, East, Central, and Southern Africa. The African Development Bank (AfDB) will fund the program.



The IITA Youth Agripreneurs shows off banana plants grown in the greenhouse. Photo by IITA



At the Agribusiness-led Employment for Youth in African Agriculture side event of the African Union Commission-sponsored Agricultural Green Revolution Forum (AGRF) held in Addis Ababa, Ethiopia on 1-4 September, IYA representatives talked about ENABLE YOUTH and encouraged participants to support youth agribusiness in Africa.

Similarly, at the 15th Anniversary Celebration of the Forum for Agricultural Research in Africa (FARA) held in Johannesburg, South Africa, on 26-29 November, IYA members delivered a passionate plea to policymakers to support youth involvement youth in agriculture. The Federal Government of Nigeria in 2014 cited IYA as the model for its national Youth Engagement in Agriculture Program (YEAP), part of the country's grand Agricultural Transformation Agenda.

IYA forged new ties in 2014 with several private and public institutions such as Chevron Nigeria Ltd, the Olusegun Obasanjo Presidential Library Youth Center (OOPLYC), the Federal Ministry of Agriculture and Rural Development (FMARD), Ekimiks Nigeria Ltd., and Durante Fish Industries Limited, to name a few. Other partnerships are also in the pipeline.

Since the launch of the IITA-Kalambo Youth Agripreneurs in Bukavu, DR Congo in 2013, similar initiatives have been initiated in Tanzania, Uganda, Zambia, and Kenya. The IYA concept has also been successfully replicated in Borno State, Nigeria.

#### TRAINING AND MORE TRAINING

In 2014, IYA organized a 3-week intensive training for young people from Borno – a state in northeastern Nigeria badly hit by insurgency. The training, which was held at IITA's Kano Research Station, imparted knowledge and skills on the sustainable production of crops (groundnut, millet, sorghum, maize, and soybean), aquaculture, food and nutrition security, and agribusiness entrepreneurship to help the young



IITA Youth Agripreneurs meet Nigerian President Goodluck Jonathan (left) and Agriculture Minister Akin Adesina (right). Photo by IITA

participants cope with the effects of the insurgency. The training was supported by the N2Africa project. IYA also trained another 20 youth from Cross River State on agribusiness and best-bet agronomic practices, and conducted training at the Ore Agribusiness City Ondo State, under the Wealth Creation Agency Program. Other training workshops facilitated by IYA included those on High Quality Cassava Flour (HQCF) and the Cassava Transformation Agenda (CTA), mostly in Nigeria's southwest region.

#### SPREADING THE WORD

In 2014, IYA recorded significant improvements in its awareness-raising initiatives using social media platforms such as Facebook, Twitter, blogs, and YouTube.

#### **BOOMING BUSINESS**

In 2014, IYA cultivated a total of 21 hectares of cassava at Osoogun and 25 hectares at Ido, and harvested 37 tons of cassava roots and 3,678 bundles of cassava stems from its fields at IITA-Ibadan and in Olokoto. Members also produced more than 4,100 banana suckers from the field and the macropropagation chamber at IITA-Ibadan. The group also diversified into the production and sale of cauliflower, okra, sweet corn, papaya, lettuce, spinach, cucumber, watermelon, and green beans.

Expanding its operations into northern Nigeria, IYA established eight 4-hectare fields of soybean in Mokwa and Zaria that yielded 7.9 tons of seeds. In Mokwa, Zaria, and Ibadan, IYA planted 23.3 hectares of maize

and harvested 54.6 tons. IYA also planted four hectares after a two-week intensive training on aquaculture of cowpea in Zaria.

For value-addition, IYA introduced and promoted a raising *Clarias*, a type of catfish. To kick-start the new product-soy milk. To support this, IITA established business, IYA stocked four ponds in the IITA-Ibadan a small-scale processing center for commercial campus with 20,000 fingerlings and established production and sale.

IYA also diversified into fish and swine raising. In May, breeders and four piglets.

at DuranteDurante Fish Industries Limited - one of Africa's largest fish companies - IYA started a modern fingerling hatchery. The group also started raising hogs for meat, starting with six sows/



Youth Agripreneurs learn by doing: cutting cassava stems. Photo by IITA



also trying to influence the policy processes.

So far PASIC has made steady progress in creating strong partnerships with like-minded organizations to review and make recommendations on relevant policies. For example, we have reviewed the seed related policies and the recommendations we made will soon be submitted to the cabinet for further deliberation. I am finding it very intriguing to work with policymakers as they operate in a very different way from the way we researchers do. It has been challenging to penetrate, convince, and influence them on the need for crop intensification but indeed with persistence, we are making progress.

One of the notable things so far in my stay at IITA has been the level of interaction. These include my frequent interaction with the country representative to get feedback on my work and brainstorm important issues. I have also had the opportunity to interact with the Deputy Director General for corporate service and the board of IITA and hub directors when they visited Uganda in 2014. This shows the interest of the IITA leadership and top management in the country offices which is very motivating to the staff.

#### Pamela Pali PASIC Project Coordinator, Uganda

am coordinating the Policy Action for Sustainable Intensification of Ugandan Cropping systems (PASIC) project. We collect evidence to convince policy stakeholders and value chain actors on the need for intensification and to ensure that the evidence is included in the policy processes. We are



# AGRIBUSINESS

The IITA BIP - Bridging Science and Private Sector GoSeed - Seeding Africa's Future NoduMax - Giving Legumes a Good Fix Aflasafe - Safer Crops for a Healthier Future

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### **IITA BIP - BRIDGING SCIENCE AND THE PRIVATE SECTOR**

By Ken Dashiell and Shane Masters

The dictionary defines 'incubate' - as a verb - to mean "to develop; grow; take form" and "to develop or produce as if by hatching; give form." The word is usually associated when hens produce chicks. In a way, through our Business Incubation Platform (BIP), this is not a far-fetched description of what we do: we conceive ideas and technologies (the eggs); we then provide a favorable condition for their development (the incubation), and finally hatch them for the world to use and derive benefit.

Conceptually, the BIP will support IITA's strategic goals and accelerate the commercial development of IITA's proven and profitable R4D technologies. The BIP focuses on two avenues of commercial development: on the one hand, IITA's scientists create innovative products with the potential for commercialization. There must be a close alignment between the BIP - which will be best able to assess the needs and opportunities of the market - and IITA's R&D. On the other hand, as the BIP ramps up its services, it will sector partners that will support the activities of small to medium-scale agribusiness entrepreneurs, initially within Nigeria and, later on, elsewhere.

At the meeting of the IITA Board of Trustees (BoT) in May 2014, draft business plans of IITA BIP's initial start-up In 2014 the BIP Advisory Council was able to install BIP Advisory Council, which would provide guidance is ongoing and expected to be completed in 2015.



Aerial view of BIP facility. Photo by E. Koper, IITA

and providing relevant information for BoT decisions.

initiate and build a network of public and private- and oversight of the platform's establishment, Members of the IITA BIP Advisory Council are operation, and feasibility of its financial performance. Nteranya Sanginga (Advisory Council member, IITA The functions, actions and roles of the BIP Advisory BoT member, and IITA Director General); Hans Jöhr Council would be limited to making recommendations (Advisory Council Chairman and IITA BoT member); John Griffith (Advisory Council member and IITA BoT member); Lalitha Vaidyanathan (Advisory Council member and IITA BoT member); Kenton Dashiell agribusinesses: GoSeed, NoduMax, and Aflasafe<sup>™</sup> were a strong governance and oversight structure for the (Advisory Council member and IITA Deputy Director given conditional approval and funding commitment platform and guide IITA through the start-up process General for Partnerships and Capacity Development); to look at the feasibility of each business and the of developing one of the first sub-Saharan African Prem Warrior (Advisory Council member); Jim Thaller creation of the BIP. As a condition of the development agribusiness incubators within CGIAR. The feasibility (Advisory Council member and Interim IITA BIP of the BIP, the Board required the creation of an IITA review of the BIP and each of the start-up agribusinesses Chief Executive Officer); and Shane Masters (Advisory Council Secretary).

# **GOSEED – SEEDING AFRICA'S FUTURE**

By Baffour Asafo-Adjei

As a business unit of the IITA Business Incubation Platform (BIP), GoSeed is charged with the production and marketing of quality breeder and foundation seeds/ planting materials of IITA mandate crops to private seed companies for production, distribution, and sale of quality certified seeds/planting materials to farmers. Awareness and use of quality seeds/planting materials of improved IITA maize, cowpea, soybean, and cassava varieties especially by smallholder farmers will expedite the improvement of their yields, livelihoods, and food and income security. GoSeed activities in 2014 were primarily focused on setting the stage for the full-scale production of breeder and foundation seeds in 2015.

GoSeed seed production activities involved the multiplication of fresh breeder seeds of five openpollinated maize varieties; four rust resistant varieties of and two cowpea varieties. All are among the maize, soybean, and cowpea varieties most sought by farmers and seed companies in Nigeria. The rationale was to build the seed stocks of the varieties for the production of breeder and foundation seeds of the three crops during the main season of 2015 to meet the expected demand from private seed companies in Nigeria for the ultimate production of quality certified seeds in 2016.

Seed multiplication fields of parental lines of two maize hybrids that farmers and seed companies are excited about were also established at Kudu. In total, 7460 kg of breeder seeds of four maize varieties were produced and about 2000 kg will be used for the 2015 production of breeder and foundation seeds; 5460 kg are available for sale. Similarly, 1000 kg of breeder seeds of two cowpea varieties were produced and 800 kg will be used for 2015 seed production while 200 kg will be available for sale. The 1400 kg of breeder seeds of four soybean varieties

Table 1. Breeder and foundation seeds produced by GoSeed at Kudu in 2014.

	Maturity / Color	Quantity (kg) of breeder seeds			Quantity (kg) of foundation seeds
Variety		Produced in 2014	Required (for 2015 planting)	Available for sale in 2015	Available for sale in 2015
Maize					
Sammaz 15	Intermediate / White	4000	1000	3000	4000
Sammaz 16	Intermediate / White	1660	400	1260	2200
Sammaz 27	Early / White	900	300	600	500
Sammaz 29	Extra-early / White	0	-	-	100
Sammaz 35	Early / Yellow	900	300	600	0
Total Maize		7460	2000	5460	6800
Soybean					
TGx 1835-10E	Medium yellow	200	200	0	1000
TGx 1987-10F	Medium yellow	500	500	0	-
TGx 1987-62F	Medium yellow	500	500	0	1000
TGx 1951-3F	Medium yellow	200	200	0	-
Total Soybean		1400	1400	0	2000
Cowpea					
IT99K-573-1-1	Early / White	500	300	200	-
IT99K-573-2-1	Early / White	500	300	200	-
Total Cowpea		1000	600	400	-



Six row planter. Photo by IITA

will all be used for the 2015 production of breeder and foundation seeds. Additionally, the 6800 kg of maize foundation seeds and 2000 kg of soybean foundation seeds produced will be sold to seed companies (Table 1).

At an estimated selling price of 1000 naira/kg (\$5.02) for maizebreederseedsand750naira/kg(\$3.77) forfoundation seeds, it is expected that sales of about 5,460,000 naira (\$ 27,437.19) from breeder seeds and 5,100,000 naira (\$25,628.14) from foundation seeds will be realized. Also, 400,000 naira (\$2010.05) will be realized from selling the 400 kg of cowpea breeder seeds and 1500 naira (\$7.54) from selling 200 kg of soybean foundation seeds. Thus, the GoSeed Unit stands to earn about 12.46 million naira (\$62,613.06) in breeder and foundation seed sales.

# 7460 Kg Breeder Seeds

# **NODUMAX – GIVING LEGUMES A GOOD FIX**

By Paul L. Woomer and Dianda Mahamadi

The NoduMax legume inoculant is a product that soil. The development of NoduMax as an enterprise contains nitrogen-fixing rhizobia able to colonize within the IITA Business Incubation Platform (BIP) is the roots of soybean and literally transform the crop indeed timely considering that soybean farmers in into a "biological factory" drawing valuable nitrogen West Africa lack access to this product. The year 2014 from the atmosphere, improving both the crop and was an ambitious one for NoduMax as it witnessed



Packing NoduMax at the BIP facility. Photo by IITA

IITA

the completion of its factory within the BIP complex, several months of product development, adjustments to its production line, and the establishment of quality assurance, registration, and marketing activities.

#### COMPLETION OF THE NODUMAX FACTORY

The factory was designed and construction started in the latter part of 2013. The 240-m<sup>2</sup> design is based upon different steps and workstations of inoculant production: supply warehousing, carrier preparation, rhizobial broth production and mixing, curing to multiply and harden the rhizobia to withstand stress, product packing and storage, quality control, and marketing. Many of these workstations require different optimal temperatures and levels of sterility and this influenced factory design and construction features. Construction was completed in April 2014, allowing for the installation of factory equipment and initiation of NoduMax product development.





The NoduMax legume inoculant factory in IITA. Photo by



Quality control operations are conducted at the NoduMax factory for every production atch. Photo by IITA

#### **PRODUCT DEVELOPMENT**

Inoculant is typically produced by one of two basic approaches; bulk mixing followed by tray curing and carrier injection with curing in small bags. The former approach allows for ease in scaling up factory operations but exposes the product to potential contaminants; the latter is more controlled but laborintensive. Both approaches were evaluated over several months and a combined production method was identified.

#### **PRODUCTION APPROACH**

Production of NoduMax inoculant involves the sterilization of a carrier material, mass rearing of rhizobia in broth culture, mixing the two together, Broth is injected into large carrier bags, mixed and



IITA Director General with Nigerian Minister of Agriculture and Rural Development. Photo by IITA

standard, raised in large flasks under filtered aeration. that level to 1200 units daily.

curing the raw product to harden the rhizobia to stand placed into racks in the temperature- and humidityenvironmental stresses, packaging the product along controlled curing room for many days. Once cured, the with a seed adhesive and detailed user instructions, and bags are portioned into 100-g packets for marketing. then boxing and storing the packaged product under Each package of NoduMax is used to inoculate 10 to 15 cool conditions. The current carrier material is imported, kg of soybean seeds just before planting, so about six finely ground peat that is gamma-irradiated for near packets costing only US\$15 are required per hectare. complete sterility. The broth consists of *Bradyrhizobium* The factory is currently able to produce 800 packets *japonicum* strain USDA 110, a widely recognized industry daily but plans for increased broth production will raise

# **AFLASAFE™ – SAFER CROPS FOR A HEALTHIER TOMORROW**

By Ranajit Bandyopadhyay and Lawrence Kaptoge

Biological control is a natural, safe, and cost-effective scientific solution that drastically reduces aflatoxin contamination in maize and groundnut. The principles are based on crowding out aflatoxin-producing strains of Aspergillus flavus with carefully selected native strains of the same fungus that cannot produce aflatoxins. This biocontrol concept was developed by the United States Department of Agriculture's Agricultural Research Service (USDA-ARS). IITA and USDA-ARS designed a manufacturing process for Aflasafe<sup>™</sup> using available off-the-shelf equipment that was different from that used elsewhere. The Meridian Institute, on behalf of the Partnership for Aflatoxin Control in Africa (PACA) (see related section "The Right Information in the Right Hands", page 36) and with resources from the Bill & Melinda Gates Foundation, funded the construction of a prototype manufacturing facility at IITA-Ibadan that can be used to produce Aflasafe<sup>™</sup> to treat tens of thousands of hectares of smallholder farms. The demonstration manufacturing plant can also serve as a model that could be replicated in other countries affected by aflatoxin, where biocontrol research is already under way. As a critical component of the strategy, we focused on developing a system that can easily be transferred to private sector actors.

In 2014, we made significant progress in Nigeria on the registration, manufacture, and commercialization of Aflasafe<sup>™</sup> which are prerequisites for access to and adoption of the highly effective technology for aflatoxin mitigation in Africa.



Practical aflasafe field application after training, Kafanchan. Photo by IITA



AGRIBUSINES

# ТΜ aflasafe

National Agency for Food and Drugs Administration and services. Control (NAFDAC) evaluated and approved the plant for production of Aflasafe<sup>™</sup>.

management. The full registration now gives IITA the agriculture and public health.

The factory was commissioned for the functional In 2014, in partnership with national institutions production and quality control of Aflasafe<sup>™</sup>. We and with support from other donors, the plant developed standard operating procedures (SOPs) for the produced 135.4 t of Aflasafe<sup>™</sup> for various activities in six manufacture of Aflasafe<sup>™</sup> and ensured strict compliance countries. Being a new product, Aflasafe<sup>™</sup> will require in manufacturing the product for the 2014 season. Special substantial investment in marketing and sales promotion. emphasis was placed on quality control aspects during This is where the Business Incubation Platform (BIP) key steps of product manufacturing. Inspectors from the comes in as part of its menu of agribusiness-support

The establishment of the Aflasafe<sup>™</sup> factory at the BIP Complex in IITA-Ibadan in 2014 attracted the On 30 October 2014, NAFDAC granted full registration attention of a number of important investors, partners, to Aflasafe<sup>™</sup>, making it the first commercial biopesticide and supporters. Among these was Dr Akinwumi Adesina, registered outside the United States for aflatoxin Nigeria's Minister of Agriculture and Rural Development who pledged support in scaling up and commercializing freedom to license the product and expand Aflasafe<sup>™</sup> Aflasafe<sup>™</sup>. Minister Adesina also approved the inclusion commercialization efforts for the benefit of Nigerian of Aflasafe<sup>™</sup> in the government's subsidy program GES in 2015.



Training on practical aflasafe field application with Fantsuam foundation mostly women implementeers. Photo by IITA



myself and make a difference.

Since joining IITA, I have been working on several exciting projects that are related to adoption and impact assessments of agricultural technologies. I am analyzing the adoption of improved cassava technologies developed by IITA and their impacts on the livelihoods of African farm households. I have been able to organize, analyze cassava adoption data collected from four countries: DRC, Tanzania, Sierra Leone, and Zambia.

I have also been collaborating with two universities in *Ethiopia on an impact assessment project funded by* the Norwegian Agency for Development Cooperation (NORAD). As part of the project's objective of enhancing the educational and research capacities of the two universities, I have been helping three MSc students to analyze household baseline data and synthesize manuscripts that will be submitted for publication. I have also collaborated with my colleagues in developing a research proposal on cassava adoption in Nigeria and funded by the Gates Foundation.

What I enjoy the most about my job is the fact that it is output-oriented than input-oriented. I also enjoy the collaborative spirit of colleagues.

#### Shiferaw Feleke Agricultural Economist Tanzania

Since completing my PhD in 2006. I had been working in academic institutions in the USA. But my interest was to work in similar positions in Africa. I thought that IITA would be the best place to prove



# SYSTEMS RESEARCH

Unlocking the Potential of Smallholder Agriculture through Systems Research Innovation and R4D Platforms - Together We Grow



# **UNLOCKING THE POTENTIAL OF SMALLHOLDER AGRICULTURE THROUGH SYSTEMS RESEARCH**

By Valerie Poire and Bernard Vanlauwe

Led by IITA, the CGIAR Research Program on Integrated Systems for the Humid Tropics (Humidtropics) is one of three systems research programs, that focuses on sustainable intensification of farming systems, including the improvement of social and ecological resilience, and the maintenance of ecosystem integrity within farming systems.

In 2014, Humidtropics looked at strengthening the systems research dimension in various research activities of CGIAR and other core partners. Key elements include the analysis of systems leading to the identification of entry points for interventions. Gender dimensions are studied and mainstreamed and options for institutional innovation and scaling analyzed. Instructional design approaches and traditional postgraduate research fellowships on systems research contributed to capacity building.

Fifteen projects were established in various action sites in Central America, Central Mekong, East and Central Africa, and West Africa to develop a network involving multi-CGIAR collaboration and local, national, and international institutions. These projects develop and test combinations of technical, market, governance, and policy options that could improve the livelihoods of smallholder farmers. These platform-driven projects are based on priorities identified through research-for-development (R4D) and innovation platforms (IP).

Partnerships and strategic alliances continue to be Agriculture-based Livelihoods in Central Africa (CIALCA) important mechanisms for moving forward.



of Agriculture, RAB-Kigali, Rwanda.

#### SYSTEMS ANALYSIS AND SYNTHESES

Humidtropics undertook two major activities in 2014: covered countries under the Consortium for Improving

Kivu). Baseline surveys have been completed with Under this Strategic Research Theme (SRT), about 1500 households surveyed from over 130 villages.

situation analysis and baseline surveys. The activities Results show that the yields of major crops in Rwanda are below the potential by 43-87% (Fig. 1). The low yields may be attributed to low rates of adoption of that included Rwanda, Burundi, and DR Congo (South improved technologies. In Rwanda, there is limited use **RESEARC** SVSTEMS of fertilizers, pesticides, and improved crop varieties addressing the major constraints and opportunities in using degraded land and contributing to continued with an average of 20% of households using these inputs. In DRC, only 1% of households uses chemical

#### INTEGRATED SYSTEMS IMPROVEMENT

(ECA) and West Africa under the theme "Integrated Systems Improvement", Humidtropics conducted extensive rural appraisals to set research priorities that would address farmers' most severe constraints. In ECA, more efficient integration of trees, shrubs, crops, and improve nutrition, and arrest soil erosion. In West Africa, improved tree crop systems were identified as entry points, along with the intensification of cassava cropping systems and livestock integration.

In ECA, participating countries differed in the choice In West Africa, cocoa was identified as a cross-cutting of crops, with highland banana being important in entry point. Research is under way in collaboration with Uganda, potato in Rwanda, and cassava in DRC. The the government of Osun State in Nigeria to identify recently established IPs are implementing activities cost-efficient technologies for cocoa establishment

the region. In DRC, based on the limited availability of income and food production (Fig. 3). feed resources (Fig. 2), grasses are tested for fodder Rwanda, agroforestry with alder (*Alnus acuminate*) In the IITA-led Action Areas of East and Central Africa stakes for climbing bean; this is part of a strategy to tested on-farm. improve malnutrition resulting from the continuous monocropping of potato. In Burundi, pigs were SCALING AND INSTITUTIONAL INNOVATION introduced to improve income. Similarly in Uganda, the IPs are testing social and technological interventions for empowering women and the youth to improve income livestock was the priority to increase crop production, and nutritional status in crop-livestock systems of the Agricultural Innovation Systems (RAAIS, Schut et al. Lake Victoria Crescent region. In Western Kenya the development and implementation of integrated soil fertility management for Striga control and enhanced system productivity are being tested.



fertilizer, 21% use organic inputs, and 3% use pesticides. production and simultaneous erosion control. In Options identified by farmers to improve and optimize cassava systems, integrating legumes to enhance was introduced for erosion control and as a source of nutritional quality and maintain soil fertility, are being

To deepen knowledge of the importance and challenges in scaling and institutional innovation, Humidtropics held workshops on Rapid Appraisal of



A farmer tending her improved cocoa plantation. Note the tree, although still small, is already bearing pods. Photo by IITA



2015) in Burundi, DR Congo, Rwanda, Cameroon, and Nigeria. The workshops aimed at identifying constraints and opportunities for technological and institutional innovation towards the sustainable intensification of agricultural systems across multiple countries. They showed that sustainable intensification required integrated productivity, natural resource management (NRM), and institutional innovations (Pretty et al., 2011) (Fig. 4).

Opportunities for institutional innovations were identified across seven countries and included structural stakeholder collaboration addressed in multi-stakeholder platforms and improved access to, and quality of, agricultural input, service, and credit systems. In Nigeria, for example, the Cocoa Research Institute (CRIN), in collaboration with IITA, the Forum for Agricultural Research in Africa, and other partner institutions, facilitated the timely availability of inputs for farmers, such as loans that are to be repaid after the first yields only.

To generate broader partnerships in integrated systems research, a Humidtropics Platform Fund (referred to as Cluster 4) was set up.



Figure 3. Proportion of dead, damaged and undamaged growing cocoa saplings 3 months into the long dry season, as a function of the soil quality shade and irrigation, at Ibadan, Nigeria.



Photo 2. A joint participatory diagnostic conducted by Côte d'Ivoire R4D platform in Soubre region, Côte d'Ivoire. Photo by Latifou Idrissou.

**SYSTEMS RESEARC** 



system interventions that might improve the dominant through participatory action research. agricultural systems in a particular Action Site. In East,

This is a special supplementary fund to support the Central and West Africa Flagships, Cluster 4 projects use of R4D and innovation platforms to identify were developed by the platforms on best-bet improved problems and opportunities and prioritize issues, productivity, markets, nutrition, and NRM interventions, then test alternative social, economic, and technical among others. These are now undergoing validation



opportunities to improve their lives.

This involves mainstreaming gender in our projects and activities and ensuring that we generate evidence to demonstrate how interventions may influence men, women, and youth differently and will contribute to IITA's potential to transform and *improve lives. For example, a better understanding* of why and how some women are excluded from technology design and development processes will inform our strategies on how to improve delivery and uptake. Targeted approaches to different segments of the population can ensure that improved technologies reach those who need them. These interventions, in combination with other targeted approaches, have the potential to transform gender relations and increase gender equitable outcomes.

*I joined IITA because it is an outstanding institution* working on agriculture and improving livelihoods in Africa. Since I started, I have been impressed by the energy, passion, and dedication that I see within our institution and partner organizations. Furthermore, my job provides opportunities to meet many people, whether in international conferences or in villagelevel community meetings. I have met talented and ambitious people who are committed to a vision of a better life that includes gender equity. This inspires me and fuels my commitment to continue working towards these goals in collaboration with others.

#### **Renee Bullock** Postdoc Researcher Humidtropics, Kenya

As a gender researcher, it is my job to ensure that due consideration is given to the different ways in which individuals may experience constraints and

### **IP AND R4D PLATFORMS – TOGETHER WE GROW**

By Marc Schut, Per Hillbur, Latifou Idrissou, and Chris Okafor

Several CGIAR Research Programs involving IITA have adopted the multi-stakeholder platform (MSPs) approach to achieve impact. Multi-stakeholder platforms are seen as a promising vehicle for agricultural innovation and development (van Paassen et al., 2014). They aim to foster technological and institutional innovation by facilitating continuous interaction and collaboration in networks of farmers, extension officers, policymakers, researchers, the private sector, and other relevant stakeholders in the agricultural system. MSPs provide space for learning and negotiation (Sumberg et al., 2013) that strengthen the 'capacity to innovate' in and across stakeholders' networks. They aim to stimulate collective agency and action, as well as processes that can lead to the responsible scaling of innovations.

The CGIAR Research Program on Integrated Systems for the Humid Tropics (Humidtropics) has adopted the MSP approach for achieving its research-for-development outcomes across three continents. Research-fordevelopment platforms (R4DPs) operate at the regional level and are composed of different stakeholders' groups (e.g., farmers' networks, development organizations, the private sector, the government, and researchers) and scaling actors (politicians, donors, and the media). The innovation platforms (IPs) operate at the more local level, and stakeholders similar to those in the R4DPs are represented. By using participatory rapid appraisal tools (e.g., Schut et al., 2015), R4DPs and IPs identify entry points for integrated productivity, natural resource management (NRM), and institutional innovations to support sustainable intensification of agricultural systems (Vanlauwe et al., 2014). R4DPs seek to provide a more conducive environment for the IPs to implement their activities, and for successful innovations to go to scale.



Humidtropics Nigeria Team and Lagbedu IP members visit a cocoa farm in Lagbedu. Photo by Latifou Idrissou

Case studies from Nigeria, Burundi, and Tanzania CATALYZING AN INNOVATIVE INPUT SUPPLY provide a good overview of the successes, challenges, SYSTEM FOR NIGERIAN FARMERS and opportunities for using MSP to achieve The Nigerian site covers the most important cocoa-R4D impacts.

**SYSTEMS RESEARC** 

producing region in the country. Within the cocoa

IPs. The main constraints here are the unavailability lack timely access to improved cocoa seedlings and The IP members decided that the only way to solve supply system—including cocoa seedling production and distribution, and appropriate cocoa fertilizers and other inputs.

The Cocoa Research Institute of Nigeria (CRIN), an IP member, assisted in getting the job done. Input dealers represented in IPs were charged with making sure that fertilizers and other inputs needed by the IP farmers were available on time. Each IP produced a business plan submitted to the Forum for Agricultural Research in Africa (FARA). FARA agreed to provide a loan of US\$10,000 to each of the IPs to start their activities.

Farmers are very enthusiastic about the activity. One cocoa farmer in the Akindele village explained: "Every year we always wait for the government's inputs. This support will help us get improved seedlings to renew and even expand our cocoa plantations and chemicals to help us get rid of the pests that attack our cocoa trees."

#### PIGS FOR INTEGRATED SYSTEMS IN THE CENTRAL HIGHLANDS OF BURUNDI

The Burundi R4DP and IP are implemented under the project Consortium for Improving Agriculture-based Livelihoods in Central Africa (CIALCA).

The IP decided to use the platform innovation fund to integrate a livestock component aimed at increasing the productivity of staple crops such as banana, legumes, cassava, and maize. Based on focus group discussions and surveys that highlighted farmers' constraints, pigs were chosen as the most feasible livestock option for the Gitega region. A group of 20

region, Humidtropics selected four field sites for starting farmers already involved in the ongoing crop trials to facilitate the integration of crop-related R4D activities of improved cocoa seedlings and the infestation of was identified to participate in initial experiments. pests and diseases of cocoa plantations. Farmers Linked to the introduction of pigs, innovative multipurpose fodder options were identified to address availability of appropriate fertilizers and chemicals. the challenge of animal feeding. For example, planting grasses (Pennisetum) provided good fodder on this problem sustainably was to set up their own input relatively little land while also helping to control soil erosion and providing mulch for banana plants.

#### **TECHNOLOGY ADOPTION IN THE BABATI DISTRICT OF TANZANIA**

Implemented under the Africa RISING project, the Tanzania Babati R4DP, locally known as Jukwaa la Utafitikwa Maendeleo Babati (JUMBA), is now adopting new sustainable farming technologies. The platform stimulates learning and innovation by training farmers and extension staff in forage production and postharvest management. JUMBA has brought in the much needed organization to agricultural initiatives in Tanzania's Babati District. It has managed to rally stakeholders involved in agricultural development, developed a constitution that embodies its mission and vision, and developed a detailed plan of activities for the 2015/2016 cropping seasons. In addition, the platform has been able to nurture a sense of ownership and sustainability among important stakeholders within the District. For example, the Babati District Council as the key government unit has been so impressed by the value of the platform that it has pledged money to fund the platform's management and operations in to add value to their products so that they can increase 2016.

can help in identifying markets and in learning how to collaboration.



Humidtropics Burundi Facilitator Cyrille Hicintuka inspecting the piglets in Gitega. Photo by Dieuwke Lamers

access markets. It can also provide training for farmers *their income," said* a private sector representative.

Here are some comments from IP members: "I hope Although many of the MSPs are relatively young, this platform can stimulate us to visit each other for we can see how the participatory, demand-driven knowledge sharing," said a woman during a recent approach contributes to the development of coherent R4DP meeting. "We want transparency in the planning and integrated R4D strategies and to the development of research activities before they start, particularly the of strong multi-stakeholder partnerships, and to selection of farmers by extension agents.". "The platform cross-CGIAR Center and CGIAR Research Program


## CHANGE

East Africa Coffee - Getting Too Hot to Handle Averting a Chocolate Meltdown in West Africa Saving the Basin Hotter Climate Making Insects Go Bonkers? The Right Information in the Right Hands



#### **EAST AFRICA COFFEE - GETTING TOO HOT TO HANDLE**

By Laurence Jassogne, Sandro Craparo, and Piet Van Asten

favorite hangover cure and morning kick-start brew?

variable responsible for diminishing Arabica coffee and present danger to coffee production. Long-term coffee, which is why they are best planted in the cool climate change on Tanzania's coffee exports, show that lose the biggest. tropical highlands of East Africa, typically at altitudes the country has lost about 20% of its export revenue study shows that between 1961 and 2012 – as night over the past 40 years.

kg to 225 kg per hectare.

Do you know that rising night time temperatures might time temperature rose an average of 1.47°C - mean The study also projects that an increase of even just 1°C eventually lead to the disappearance of the world's Arabica coffee yields declined by about 46%, from 420 in average night time temperature could potentially reduce coffee yields by almost 70%. And while studies like this, as well as models and maps relating climate An IITA-led research has shown that elevated night The research is the first of its kind in the world to offer change to coffee production have sparked a lot of talk time temperature is the most significant climatic concrete evidence that climate change presents a clear and debate on the subject, there has been relatively little action by decision makers to come up with yields. The sensitive Coffea arabica berries need low data on climate and Arabica coffee production, drawn corresponding adaptation and mitigation strategies temperatures to grow well and produce high-quality from independent sources to quantify the impact of especially suited to smallholder growers who stand to

of between 1300–2800 meters above sea level. The due to a >1° C increase in the minimum temperature The research, financed through the CGIAR Research Program on Climate Change, Agriculture and Food



Figure 1. Non-linear model of Arabica coffee yield in northern Tanzania regressed by minimum temperature, extrapolated to 18°C.

**CLIMATE CHANG** 

Security with funds of the German Federal Ministry of Economic Cooperation and Development (BMZ), will give coffee sector players and decision makers the hard facts required to make informed decisions in investing in appropriate climate change adaptation strategies that will better sustain this important industry and the livelihoods of the millions of smallholder farmers who depend on the crop. The research will be published as a study in the first quarter 2015.

Additionally, our modeling projections show that the suitability of growing coffee on Mount Elgon at the Uganda-Kenya border will drastically change in the next 30 years if things continue as they are. At lower altitudes, coffee will not be a good livelihood option any longer as suitability will become marginal (red areas in Fig. 2). In this region, climate-smart agricultural practices such as shading in the mid-altitudes and sustainable intensification at higher elevations need to be put in place if this decline is to be stemmed or even reversed.

Climate change will have a direct effect not only on the suitability of coffee, but also on the crop's major pests and diseases. Related to this, another study led by IITA and in collaboration with CIAT, the University of Gottingen, the National Coffee Research Institute of Uganda (NACORI), and the Tanzania Coffee Research Institute (TACRI) has shown that not only are there influences at a macro-climate level, but that there are also interactions between systems within one climatic zone. Also, most climate-related yield losses are at mid-altitude (±1800 m) and are moving further upslope. Losses are also most prevalent in the coffee-open systems, but less in systems where trees or banana plants provide shade (Fig. 2). These findings must be taken into consideration when developing climate-smart practices in such systems and areas.



Figure 2. Current and projected suitability maps for coffee on Mt. Elgon. The small black dots represent coffee plots within the monitored areas.



Figure 3. At mid and high altitude, yield losses due to berry borer are higher in coffee-open sun (CO) systems than in coffee-banana (CB) and coffee-shade tree (CT) systems.

#### **AVERTING A CHOCOLATE MELTDOWN IN WEST AFRICA**

By Sander Muilerman, Manuele Tamo, and Piet Van Asten

Demand for cocoa is increasing worldwide by 2-3% annually, particularly due to growing consumer demand in Asia. About 70% of the supply originates from West Africa where cocoa is produced primarily by smallholders with fields of less than 5 hectares. The smallholder yields are low (10-30% of potential) and highly variable with little use of external nutrient inputs. Traditionally, cocoa production relied largely on the expansion of growing areas into 'fresh' forest, driving deforestation.

With less than 15% of the original forest cover in West Africa remaining, the cocoa sector is increasingly concerned about the future of the crop and the forests, particularly since recent studies led by the International Center for Tropical Agriculture (CIAT) and supported by IITA revealed that climate change threatens the current production zones.

Over the past decades, many cocoa actors have promoted intensified monocrop systems. These systems are often perceived to have the highest production potential, but they do expose farmers to the risks of climate variability and reduced sustainability. Research from IITA, both past (e.g., Sustainable Tree Crops Progam - STCP, Alternative to Slash and Burn - ASB) and present (e.g., SNV-Netherland's cocoa-eco project and BMZfunded project on cocoa/coffee systems and climate change) reveals that fertilizer use in West Africa is largely limited to areas where fallow land is no longer available and/or where government programs actively enhance access to external nutrient inputs. Based on



Figure 4. Farmers' perceptions of benefits and constraints of shade trees as a strategy for adapting to climate change.

**CHANG** 

this information, IITA, together with our partners, are cooperative) and we actively engage in bringing developing practical climate-smart technologies for climate-smart knowledge to the voluntary certification farmers, such as targeted and integrated soil nutrient standards (Rainforest Alliance) and finance institutions management, shade trees, plantation rejuvenation, (Root Capital) in collaboration with CIAT. In 2015, we'll and innovative biocontrol.

In 2014, we developed novel approaches that link (see related section on page 22) to help the next our research outputs to scaling partners. We are now generation of cocoa farmers tackle the challenges reaching out to Kuapa Kokoo (Ghana's largest cocoa related to climate change.

further link these novel partnerships to Humidtropics



Photo: Engaging with smallholders to create mutual learning on how to improve cocoa systems. Photo by IITA



I joined IITA for two main reasons: first, l was impressed by the enthusiasm of the IITA teams especially in Uganda and Burundi, and their desire to have development impact. And secondly, IITA is led by a dynamic, friendly and visionary leader who inspires us and our partners.

I work on agricultural innovation systems, particularly looking into the effectiveness of the systems approach and multi-stakeholder processes in achieving development outcomes under the CGIAR Research Program on Integrated Systems for the Humid Tropics (Humidtropics). Systems research is *important because technical solutions do not create* development impact unless they are complemented with social, cultural solutions. In addition, using a systems approach creates incentives for scientists to move out of their comfort zones and work not only on improving yields and increasing incomes but also decreasing negative environmental impacts, empowering women and youth, and building the capacity of other stakeholders to better coordinate and solve problems themselves. The research approaches and tools that I develop allow collaboration with different stakeholders which in turn leads to better understanding and management of the research-for-development (R4D) processes introduced by IITA. For example, by using simple and free tools such as Google, Dropbox, and WhatsApp we are able to facilitate better sharing of information and learning which not only assists the project to achieve its targets but empowers the project team and partners in the long term.

**Murat Sartas** Visiting Innovation Systems Scientist, Bukavu, DRC

#### **SAVING THE BASIN**

By Rachid Hanna, Piet Van Asten, and Bernard Vanlauwe

Within the Congo Basin, pressure on forests has resulted deforestation or forest degradation. Intensification of agriculture in the forest margins associated with appropriate policy and regulatory frameworks can reduce such pressures (Maertens et al. 2006). Within IITA's natural resources management (NRM) research area, we have started engaging with conservation organizations and other development partners, such as the African Wildlife Foundation (AWF), Program for the Sustainable Management of Natural Resources (PSMNR), Southwest Region -Cameroon, and the Dutch Development Corporation (SNV), in intensifying the forest margins in the Congo Basin.

A workshop convened on 13 November 2014, in Kinshasa, Democratic Republic of Congo (DRC), found a general lack of cross-sectorial dialogue between forest and farming communities though each commonly engaged with its respective local policy actors. (Fig. 1). The workshop was organized by IITA in partnership with the Centre for International Forestry Research (CIFOR) and the International Food Policy Research Institute (IFPRI), and supported by the CGIAR Consortium Research Program on Climate Change, Agriculture and Food Security (CCAFS).

The following sections highlight areas where IITA, has engaged with various partners and stakeholders In March 2014 IITA and the African Wildlife Foundation the bonobo and forest elephant. to promote sustainable agricultural intensification for forest conservation and climate change adaptation ecological integrity of the Maringa-Lopori-Wamba Our specific R4D interventions consist of testing and and mitigation within the context of promoting effective dialogue between the agricultural and the productivity and increasing the income of local farming forest conservation communities.



Vertical arrows are common, but horizontal arrows are insufficiently developed

Simultaneous and equal involvement is needed to achieve the dual objective of improving livelihoods and conserving forests

#### DEVELOPMENT AND EXPANSION OF SUSTAINABLE AGRICULTURE

entered into a strategic partnership to protect the Forest Landscape while intensifying agricultural

Province of DR Congo and provides critical habitats for several threatened and endangered species including

validating high-yielding and pest and disease-resistant crop varieties through participatory variety selection communities. The landscape is located in the Equateur with farmers, and demonstrating best agronomic

**CHANG** 

practices that are aligned to the forest conditions and Takamenda National Parks (KNP and TNP) through e soil management practices including improved fallows intensification of cassava and plantain production. with local legumes.

Furthermore, gender dimensions have been integrated villages in the three national parks to generate income to refine the understanding of what works, where, and for the multipliers and to facilitate the dissemination for whom and share best practices and lessons learnt of new cassava varieties. The acceptance of these equally with men and women. We are also enhancing enabling conditions such as access to inputs, selection based on yield, earliest harvest, and quality. opportunities for value addition and market facilitation. Similarly, 54 fields around MCNP were established as well as capacity of farmers' associations in business for participatory evaluation of integrated pest and management, best agronomic and soil management soil fertility management. Macropropagation facilities practices, new technologies for processing, and collective marketing.

#### CASSAVA AND PLANTAIN INTENSIFICATION

The objective of IITA's interventions in the framework disease management, six improved varieties have been of the Programme for Sustainable Management of Natural Resources in the South West Province of been distributed to farmers for further multiplication. Cameroon (PSMNR) is to improve the livelihoods of A market information survey has been completed and households in villages around the Mount Cameroon the data are being analyzed with the eventual aim of National Park (MCNP) and of cassava around Korup and targeting interventions.

We established cassava multiplication plots in 25 varieties was increased through participatory variety were also established in eight villages where farmers have been trained in this efficient technique of plantain multiplication. To date, 425 farmers have been trained in cassava multiplication and pest and selected, and more than 20,000 cassava cuttings have



Working with farmers in Djoulou, DR Congo. Photo by AG Kehbila, IITA-DRC



I joined IITA to actualize my childhood dream of wanting to see that all are treated equally regardless of who they are. I come from a community where women are treated very badly, with little respect, and no one to help. I still remember the stories my grandma used to tell me when I was a child of how her husband mistreated her. 'Worse than a slave,' she told me. I felt so bad then, and I still do. I swore that I would do something about it when I grew up.

I am working closely with the Programs' Gender Specialist and Flagship Managers to provide support for gender mainstreaming and strategic gender research activities. Gender relations are a key aspect of the real-life contexts that agricultural technologies are deployed. They affect what results can be achieved, how, and for whom.

In essence, under these CGIAR Research Programs, I work to help bring about a gender-responsive agricultural research and development system to address women and men as distinct clients and actors in agricultural research.

#### Gava Ibrahim

Postdoc Gender Researcher, Humidtropics And Maize **CRPs** Nigeria

pests and diseases and the low plantain yields, despite the the leadership of women, including training to relatively good soil fertility in the area around the MCNP. encourage their participation in strategic positions in In August/September 2014, 56 demonstration plots were cooperatives and niches important to market linkages established in eight villages with over 5,000 tissue culture and promoting intergenerational dialogue for the use plants of local and improved plantain varieties along with in cocoa farm succession planning. the use of *Tithonia* mulching and mass trapping of banana weevils as integrated pest and soil fertility options.

productivity will be used by PSMNR to determine the (FFS) curricula in integrated pest management, cocoa impact of intensification efforts on the protection of farm rejuvenation and diversification, biodiversity forests and their resources in the three national parks.

#### FACILITATING THE DEVELOPMENT OF INTENSIFIED AND CLIMATE-SMART COCOA **PRODUCTION SYSTEMS**

fourth largest producer in Africa (0.22 million tonnes cocoa farm investment planning, rehabilitation options or 5% of the world's production). Much of Cameroon's and strategies for more cocoa and more carbon stock cocoa is produced under traditional agroforestry in cocoa agroforestry, cocoa succession planning, systems (i.e., cocoa is inter-planted in remaining original forest and with fruit trees and food crops) and productivity and profitability are notoriously low due best-bet climate change adaptation and mitigation. to the lack of improved varieties, poor pest and soil fertility management and postharvest practices, aging plantations, and the low levels of farmers' organization. The authors thank the following for their invaluable

diversification and rejuvenation of cocoa plantations. Lienou, N. Ewane, and A. Kamga.

A plantain baseline survey highlighted the importance of We are supporting cocoa cooperatives to enhance

The program builds on the experience, knowledge, and tools of IITA's former Sustainable Tree Crops Program Information on improvement in cassava and plantain (STCP), especially its award-winning Farmer Field School and occupational health and safety. We are bringing improved varieties directly to the farm through FFS or through the establishment of seed gardens of grafted improved hybrids. We are also developing new approaches for pest and disease management based Cocoa is an important cash crop in Cameroon, the on biological and behavioral tools. These include recommendations from Reducing Emissions from Deforestation and Forest Degradation (REDD+), and

#### ACKNOWLEDGEMENT

contributions in the completion of this report: AG IITA and SNV entered into a partnership in 2014 Kehbila, WTata-Hangy, N Mahungu, and WBiponda of to enhance cocoa productivity and profitability IITA-DRC, Kinshasa; R Hanna, H Kirscht, AFKuate, and with innovations that include intensification, M Yemefack of IITA-Cameroon; and R. Chibikom, J.



Cocoa Farmer Field School demonstration in Konye, Cameroon. Photo by IITA



countries. I was attracted to IITA because of its focus on taking research to scale and its responsiveness to the plight of African farmers. I can also say, it is a centre with a human face," says Fred Kanampiu, N2Africa Coordinator based in Nairobi, Kenya.

"The N2Africa project is a multi-partner project that is addressing issues that are critical to the agriculture sector in SSA. These include soil fertility, linking farmers to markets for inputs and produce, and food and nutritional security. The project promotes the production of legumes, which in addition to being a cheap source of protein and enriching diets, also fixes nitrogen into the soils thus improving soil fertility."

"We particularly work to empower women and the youth through supporting them to identify and tap into business opportunities along legume value chains. We also bring science to work for smallholder farmers by empowering them to adopt new technologies, enhance their productivity, and link them to markets."

"N2Africa won the 2014 World Bank Nutrition Award for its effort in scaling out technologies that promote better nutrition in SSA. I can say I truly enjoy working in N2Africa because it has a very committed team and a responsive, committed, and supportive IITA management leadership."

#### Fred Kanampiu N2Africa-Kenya Coordinator

"At IITA, I provide overall quidance and coordination for the N2Africa project which is working in 11 sub-Saharan African (SSA)

#### **HOTTER CLIMATE MAKING INSECTS GO BONKERS?**

By Hanna Rachid, James Legg, and Piet Van Asten

Crop insects and mites are tiny organisms that cannot regulate their own body temperature. Therefore, rising temperatures brought about by climate change are likely to have a strong effect on their functions and behaviors.

To determine the impact of a hotter climate on – and consequent reaction of - insect or mite species of Potato Center (CIP) and the International Center for Insect between the insect pests and their biological control Physiology and Ecology (*icipe*), developed phenology in the continent. These included the cassava mealybug and the cassava green mite (both pests of cassava), the predatory mite *Typhlodormalus aripo* (the principal biocontrol agent of the cassava green mite), the fruit fly *Bactrocera invadens* and its parasitic wasp *Fopius* The full models of the six species under study, along with arisanus, and the banana aphid (the principal vector of the Banana Bunchy Top Virus). The research was undertaken with funding from the German Government for Africa: Potential global and regional distribution and (BMZ).

will be a general decline of all the insect species covered by the study in West Africa, with an expansion of range and a higher growth potential in southern Africa as well as in the highlands of Eastern, Central, planning.

#### "there will be a general decline of all the insect species"

and Western Africa. The models also showed that rising temperatures will have a higher negative effect important crops in Africa, IITA researchers in Cameroon, on biological control agents, particularly in Western in collaboration with colleagues at the International Africa. This situation will likely decouple the relationship agents as the latter tend to be more sensitive to and risk models for six important crop insect species changes at higher temperatures than the former. These changes could have significant implications on existing and future biocontrol programs such as those for the cassava green mite and the cassava mealybug.

those of at least 12 other insect and mite species, will be published in 2015 in Pest Distribution and Risk Atlas abundance of agricultural and horticultural pests and associated biocontrol agents under current and future The phenology and risk models projected that there *climates*. This atlas will provide the first comprehensive predictions of climate-change risks of food crop pests and their biocontrol agents at global and local scales that can be used for climate-change adaptation



"I have a passion for agriculture and its potential to address challenges with malnutrition and poverty across sub-Saharan Africa. I had worked extensively in Ghana and parts of West Africa in implementing agricultural projects leveraging value chain principles. Therefore, joining IITA provided a platform to further test my knowledge and expertise in a wider and more challenging geography - 11 countries in Africa, six of them in East Africa. It was also a chance to join a top notch global research institute focused on providing innovative and cutting-edge solutions to nourish Africa," says Therese Ampadu-Boakye, Monitoring and Evaluation (M&E) Specialist for N2Africa based in Nairobi, Kenya.

"Over the past year, I have developed an M&E system including a revised Theory of Change and results framework for N2Africa. I have helped developed data collection tools and processes. I have also supported training for partners in selected countries and helped them implement the data collection tools."

"What I like best about my job is the responsibility of interacting with project staff, partners and beneficiaries at different levels of the project and at IITA as an organization. I enjoy talking with people and my job allows me to do this every day. With the project, I look out for results and make sure that as a team, we keep our eyes on the ball."

#### Therese Ampadu-Boakye

Monitoring and **Evaluation Specialist**, N2Africa

#### THE RIGHT INFORMATION IN THE RIGHT HANDS

By Edidah Ampaire, and Tahirou Abdoulaye, and Piet Van Asten

climate change, knowing what farmers know, believe, 80.7% in Upper West. decision makers to develop and implement relevant climate change mitigation and adaptation strategies that farmers will accept and apply.

In 2014, we carried out a survey in Ghana to understand farmers' perceptions of climate change and their adaptation strategies. The survey involved 750 farm households in the Brong Ahafo and Upper West regions of the country and using a multistage sampling method. The survey was supported by the CGIAR Research Program on Climate Change, Agriculture, and Food Security (CCAFS),

Results showed that about 92% of the farmers surveyed are aware of climate change. Human, natural, and spiritual causes were thought to be the causes, with a majority of the households attributing it to defore station (92.6%) and indiscriminate bush burning (88%). Most of the farmers (70.8%) obtained information on climate study area, adoption rate was at 71.9%, which is above Enabling Environment for Agriculture (EEA) program, change through personal observations. With regard to farming adaptation strategies, the farmers listed the adoption of DTM varieties was 36.2% in Brong Ahafo, in supporting the process by shifting focus beyond following as their top options: different crops/mixed cropping (39.6%), changing planting dates (21.4%), use of drought/early maturing crop varieties (17.4%).

Although the use of drought-tolerant maize (DTM) and early maturing varieties only figured third in the factors in adopting DTM varieties. list, it was the second most important strategy used Direct engagement with decision makers and policy

92% OF FARMERS AWARE OF **CLIMATE** CHANGE

region and 95.8% in the Upper West. For the entire drought effect, livestock assets, and membership in our research. associations or cooperatives as the main influencing

Establishing and understanding existing knowledge, in the more drought-prone area of the Upper West. actors is essential if any of our climate change research perceptions, and beliefs is the first logical step in Overall, about 63% of the farmers claimed to have is to achieve practical impact at scale. With funding designing any strategy. On the issue of agriculture in been affected by drought – 54.4% in Brong Ahafo and from the CGIAR Research Program on Climate Change, Agriculture and Food Security (CCAFS), we are leading and perceive are vital prerequisites for key actors and The rate of adoption of improved varieties was relatively the Policy Action for Climate Change Adaptation (PACCA), a multi-Center CGIAR effort that aims to improve the policy environment in which smallholders operate by understanding the existing gaps. We are partnering with the International Center for Tropical Agriculture (CIAT), the International Livestock Research Institute (ILRI), the World Agroforestry Center (ICRAF), and Bioversity International in this initiative.

> Working directly with the relevant government bodies in Tanzania and Uganda, the PACCA project takes IITA's climate change research from the field and communities to the offices of key policy actors. In Uganda, the Ministry of Agriculture, Animal Industry and Fisheries (MAAIF) has already started on a PACCA-supported process of developing climate change mainstreaming guidelines for the agricultural high. The adoption rate was 60.2% in the Brong Ahafo sector. Our approach has generated great interest within the donor community. USAID, through its the national average. However, the estimated rate of and the FAO, for example, have expressed keen interest 61.5% in Upper West, and 45% in the whole study area. climate change adaptation to include mitigation, thus The farmers cited household size, distance to input greatly improving the opportunities for mainstreaming market, farm size, agroecological zone, perception of climate change guidelines developed with the help of

CHANG **GLIMATE** 

# NATURAL RESOURCES MANAGEMENT Investing in Soils



#### **INVESTING IN SOILS**

By Bernard Vanlauwe, Fred Kanampiu, and Cargele Masso

As outlined in our Refreshed Institutional Strategy 2012-2020, one of our missions is to redirect over 7.5 million hectares of underutilized, marginal, and degraded lands to more productive and sustainable use. This attests to the invaluable role that land - the soil - plays in reducing poverty and improving the lives of the people that we serve - the farmers - in Africa. As a research-for-development organization, we carry out this mission through a variety of natural resource management (NRM) initiatives. We highlight two of our NRM projects that are addressing challenges related to soils: Putting Nitrogen Fixation to Work for Smallholder Farmers in Africa (N2Africa) Phase II, and Commercial Products (COMPRO-II) also now in its second phase.

#### ADVANCES IN RHIZOBIOLOGY RESEARCH

Rhizobia are nitrogen (N)-fixing soil bacteria that form nodules on the roots of leguminous plants. They belong to more than 120 species and differ in their host specificity and N-fixing efficiency in symbiosis with target legumes. The specificity of the legume-rhizobium symbiosis gives an ample opportunity for the selection of combinations of rhizobium × legume species/varieties to maximize the fixation of N from the atmosphere. Once effective strains have been identified, appropriate carrier material is impregnated, and prepared into inoculants that are applied to legume seeds at planting. This process, from the identification of elite strains to the preparation of the inoculants, requires microbiological procedures and technical know-how to apply the technology in field conditions. One of the areas on which N2Africa and COMPRO-II are working is to develop a set of standardized protocols for the collection, evaluation, and quality control of rhizobium strains.

#### "redirect over 7.5 million hectares of underutilized, marginal, and degraded lands to more productive and sustainable use"

We are working on ways to increase the quality of inoculant products and continue to characterize elite rhizobium The NoduMax plant at IITA Ibadan, Nigeria (see related strains for effectiveness in N2 fixation. Screening of the existing national collections for symbiotic effectiveness and exploration for additional new collections for common bean, soybean, chickpea, groundnut, cowpea, and faba bean are under way in collaboration with national

institutions. In Tanzania, the project is collaborating with national research institutions to evaluate three commercial bean inoculants. The testing of rhizobia is also continuing in countries under Phase 1 of the N2Africa project. In Mozambigue, N2Africa is collaborating with the USAID Platform to evaluate several commercial inoculant products and with EMBRAPA to evaluate four Brazilian rhizobium strains and co-inoculation with mycorrhiza.

section on the IITA Business Incubation Platform, page 20) is charged to produce and market quality grain legume inoculant for soybean in Nigeria. The first batches of the NoduMax inoculant have been produced and packaged, with labeling that conforms with international standards.



Packing of NoduMax that conforms to international standards. Photo by IITA



**RESOURCES MANAGEN** 

#### **BEST-FIT AND BEST-BET AGRONOMIC OPTIONS**

N2Africa has established a number of trials to determine which legume technologies work where, why, and for whom. The aim is to tap the abilities of these technologies to improve soils through N-fixation while also improving the nutrition and income of smallholder farmers. These include diagnostic trials to understand the biotic and abiotic constraints to legume production; demonstration trials that are co-run by scientists and farming communities to evaluate a portfolio of best-bet options within best cropping systems; and adaptation trials that evaluate how individual farming households adapt selected best-

bet options and how farmers' management practices and environmental factors affect their performance. This last step also provides the framework for translating best-bet options to best-fit options.

In Uganda, groundnut responded significantly (SED=109, P<0.01) to the application of nutrient inputs (Fig. 1). On average, dry pod yield responses above the control were 23% for gypsum, 63% for triple superphosphate (TSP), and 52% for gypsum + TSP. Although these findings generally showed the highest response by groundnut to P fertilization, other soil constraints limited the responses to the applied nutrient inputs. These are to be characterized to aid the development of appropriate nutrient management packages to close the yield gap of

N2Africa and COMPRO





groundnut.

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Trials by N2Africa in DR Congo that investigated the response of soybean to inputs (control, phosphorus, inoculation, and phosphorus + inoculation) highlighted the benefits of inoculation and phosphorus fertilizer on legume growth and nodulation (see photos). Complementary application of inoculants with P fertilizers is necessary to enhance growth and N-fixation.

#### TACKLING REGULATORY ISSUES OF **INOCULANTS**

Before the intervention of COMPRO-II and N2Africa, the

Demonstration trials in DR Congo highlight the benefits of inoculation and P fertilizer on legume growth and nodulation [control = no phosphorus or inoculant added; +Pfert = Phosphorus added; +ino = Inoculant added; +Pfert+ino = both phosphorus and inoculant added].

Pfert+ind

Figure 1. Groundnut yield response to gypsum and TSP in northern Uganda (n=10 demonstrations).

regulatory frameworks for biofertilizers (e.g., rhizobium inoculants) and biopesticides were weak in the countries where the two projects work. However, in less than 3 years, IITA, with the support of key partners, has reversed the situation (Table 1).

Currently, registration guidelines that relate to guality, efficacy, safety, and labeling have been finalized in four (Ghana, Kenya, Nigeria, and Tanzania) out of the six project countries. The regulatory bodies in these countries have started using these guidelines for product registration and products have since then been approved for legal sale and scaling up. Standard operational procedures for quality control are also available in the relevant laboratories. For instance, claims such as the guaranteed minimum analysis and saving on seeds, pesticides, and inorganic fertilizers for microbial products should be demonstrated before approval on a commercial label (photo at right).

A similar process is ongoing in the two other countries, Ethiopia and Uganda. For sustainability, the guidelines include provisions for a customer-paid service for quality control and efficacy testing. Discussions on the harmonization of the requirements and equivalence of data have started to ensure consumer protection while facilitating transboundary trade. Equally important, IITA has helped to build the human and infrastructure capacity for quality control in the project countries. In Ghana, Kenya, and Nigeria, we have trained 89 national system staff in marketplace monitoring for conformity verification.

#### **DISSEMINATION OF N2AFRICA AND COMPRO** PRODUCTS

COMPRO-II and N2Africa have developed effective partnerships to scale up profitable technologies in DR Congo, Ethiopia, Ghana, Kenya, Malawi, Mozambique, Nigeria, Rwanda, Tanzania, Uganda, and Zimbabwe where development partners have reached out to thousands of smallholder farmers. The projects, particularly N2Africa, are also using field days, radio, video, posters, flyers, COMPRO-II field day. Photo by IITA

Table 1. Status of the regulatory frameworks for bio-fertilizers and biopesticides in the N2Africa and COMPRO-II countries

	Tanzania	Uganda	Ghana	Kenya	Ethiopia	Nigeria
Before	COMPRO-II	& N2Africa	a			
us of biofertilizers regulatory framework	None	None	None	Active	None	Weak
us of biopesticides regulatory framework	Dormant	None	(Weak)	Active	None	None
After <3 years of C	OMPRO-II ar	nd N2Africa	(since 201	2)		
us of biofertilizers regulatory framework	Active	Dormant	Active	Active	Dormant	Active
us of biopesticides regulatory framework	Active	Dormant	Active	Active	Dormant	Active



Example of label claims to be demonstrated before inoculant registration. Photo by IITA

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**RESOURCES MANAGEN** NATURAL

leaflets, TV broadcasts, legume processing workshops, The PPPs are focused on the four major pillars: input and farmer training events to increase the outreach. supply, dissemination of technologies, market access, From their testimonies, over 70% of farmers plan to and capacity building. Partners engaged in such adopt the technologies once they are made available PPPs include development partners, NGOs, private locally. In this regard, N2Africa has started to build organizations, and research organizations. Some major the capacity of local agrodealers and explore ways activities implemented through these PPPs include to connect them with grassroots producers and input the dissemination of technologies to farmers via wholesalers or manufacturers. For instance in Kenya, demonstration and adaptation trials, organization of field "last-mile" delivery of agro-inputs is already under days for value chain actors, media events using radio way with the establishment of 13 one-stop biological and TV broadcasts, legume processing workshops, and nitrogen fixation (BNF) technology shops, as well as an farmer training events. agrodealer network for marketing essential inputs.

**INVESTING IN PUBLIC-PRIVATE** PARTNERSHIPS FOR TECHNOLOGY DISSEMINATION

Both N2Africa and COMPRO are pursuing public-private partnerships (PPPs) as an implementation strategy.

PPPs focus on the aggregation of production from farmers and demand from buyers for a longer period, allowing for a step by step approach in addressing the challenges faced by smallholder farmers. Through aggregating production and purchasing agreements, other essential parts of the value chain, such as loans/inputs, extension services and



Women sorting soybean grain before processing into milk during an N2Africa training of women on household level soybean processing in Ngororero district, Rwanda. Photo by Kantengwa Speciose, IITA.



"I was drawn to IITA by its track record of producing award-winning and life-changing agricultural technologies for farmers in Africa. As a research communications specialist, I get to play a role in changing the stories of smallholder African farmers from that of food insecurity and poverty to one of food secure families with better nutrition and income security," says Jonathan Odhong, who works under Africa Research in Sustainable Intensification for the Next Generation (Africa RISING) program based in Ibadan, Nigeria.

"I work for the Africa RISING program, which comprises of three research-for-development projects supported by the USAID's Feed-the-Future Initiative. IITA leads two of the three projects: one in the Guinea and Sudano Savannah Zone of West Africa, and the other in East and Southern Africa. " "Through this project, we are working to create opportunities for smallholder farm households to move out of hunger and poverty through sustainably intensified farming systems that improve food, nutrition, and income security. "

"Working in a program with over 200 scientists drawn from various institutions is an interesting experience. *This diversity, of course, also presents some challenges* based on cultural and organizational differences. However, I see this more as an opportunity to find innovative ways harness this diversity productively, especially on the communications side of things within the program."

#### Jonathan Odhong

Research Communications Specialist, Africa Rising crop insurance, can be unlocked. Within the framework of with potential PPP partners about beans have been **ACKNOWLEDGEMENT** finance and markets. In Tanzania, consultation meetings continue in northern Tanzania.

a multi-actor demand platform, this combined demand undertaken under the World Food Program (WFP) to draft The authors wish to thank the following for their will address both market constraints and common issues a road map. Support to farmers to produce a marketable contributions to this report: Theresa Ampadu-Boakye, encountered by smallholder farmers, such as access to surplus of beans and identification of collection points Dianda Mahamadi, Alote Ewinyu, Moses Thuita, Abdelaziz Abdelgadir, Freddy Baijukya, Edward Baars, Peter Ebanyat, Emmanuel Sangodele, and Endalkachew Wolde-Meskel.



Figure 2. Ethiopian example of the N2Africa's model to develop private-public partnerships.

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## IMPACT AND OUTSCALING

The 'Roots' Show the Way



#### THE 'ROOTS' SHOW THE WAY

By Feleke Shiferaw, Victor Manyong, John Ainembabazi, Paul Dontsop, Tahirou Abdoulaye and Arega Alene

In our Refreshed Institutional Strategy for 2012–2020 we commit ourselves to lifting 11 million Africans out of poverty and redirecting some 7 million hectares of underutilized, marginal, and degraded lands to more productive and sustainable use. To realize this, expanding investment in agricultural research and technology development and delivery is crucial.

Agricultural research holds considerable potential for achieving broad-based technological change that benefits the agriculture-dependent poor directly and Adopters of improved varieties account indirectly. Direct benefits include raising the incomes or home consumption of farmers who adopt the resulting technological innovation; indirect benefits come from the the proportion of area cultivated to improved varieties effects of adoption on the real income of others through lower food prices and increased employment and wage of the cassava-growing population is below the poverty effects in agriculture and other sectors.

Sierra Leone, and Zambia, countries where cassava is considered a staple and a major source of livelihood. The survey was conducted under the multi-Center CGIAR "Support to Agricultural Research for Development of Strategic Crops in 11 Africa" (SARD-SC) project, funded by the African Development Bank. MILLION

#### **RESEARCH DOES HAVE AN** IMPACT ON POVERTY

for 34% of the surveyed cassava-growing

stands at 24%. In terms of poverty status, on average, half line. By country surveyed, the percentages of cassava

#### "improved varieties and different indicators of reduced poverty"

development work on cassava as one of our major contributions to reducing poverty, particularly in sub-Saharan Africa through the development and

Evidence-based studies point to our research-for-AFRICANS outscaling of improved technologies. Results of a study connect the adoption of improved cassava varieties to poverty reduction in sub-Saharan Africa. The households, and the intensity of adoption – measured by study is part of the Key Performance Indicators (KPI) of poverty and natural resource management evaluated by IITA in 2014. The data used for the impact assessment came from a survey conducted in 2013 involving 2,060 households in selected areas of Tanzania, DR Congo,



Cassava harvest. Photo by IITA

**MPACT AND OUTSCALIN** 

growers that are below the poverty line are 59 for DRC, 43 for Sierra Leone, 34 for Tanzania, and 68 for Zambia. There is a direct relationship between the adoption of the improved varieties and different indicators of reduced poverty, which, in this study, are expressed in terms of productivity gains, per capita income increase, and total reduction in poverty levels.

#### GAINS IN PRODUCTIVITY

On average, adopters of improved cassava varieties had produced about 9 t/ha. However, had they not adopted improved varieties, they would have produced only 7 t/ ha, showing that adoption had led to nearly 30% gains in productivity. Given an average intensity of adoption of 24% and an average cassava farm size of 0.84 ha, the additional production increase/household was 0.4 t. However, had the intensity of adoption increased from 24 to 100%, the production/household would have quadrupled, increasing from 0.4 to 1.7 t (Fig. 1). The additional production increase at the average intensity of adoption would provide enough calories to sustain a household of three members for about three months. But if the head of a household of the same size decided to cultivate the whole of their cassava farm with improved

#### "adoption had led to nearly 30% gains in productivity"

varieties, the additional production gain would allow them to produce enough calories to support them for nearly a year.

#### **BOOST TO PER CAPITA INCOMES**

The productivity gains due to the adoption of improved varieties were expected to translate into an increase in the per capita income of members of adopting households. Consistent with expectations, the per capita income of members of households who were observed to have adopted improved varieties was higher than





that of non-adopters. The median value was US\$1.39/ day for adopting households and only \$1.24/day for nonadopting households. This is consistent with the calculated poverty rate that nearly 50% of the cassava-growing

#### "increasing the average per capita income by \$0.26/day"

population were below the poverty line in 2013. Adoption resulted in increasing the average per capita income by \$0.26/day. The additional per capita income resulted from the productivity gains of nearly 30% from adoption.

#### **REDUCTION IN POVERTY LEVELS**

The imact of adoption of the improved varieties on poverty reduction was assessed based on the proportion of people lifted above the poverty line (poverty rate), the extent of income shortfall from the poverty line (depth of poverty), and the degree of inequality among the poor themselves (severity of poverty) (Fig. 2). About 46% of the cassava-growing households who adopted improved varieties by 2013 were observed to be living below the poverty line. However, if no adoption had occurred, the poverty rate would have been 50%, indicating that the additional income earned from the production increase due to adoption was responsible for a 4% poverty reduction (all other factors being equal).

Adoption of the improved varieties not only reduced the number of people living below the poverty line but also reduced both the depth and severity of poverty. If the poor households that were observed to have adopted improved varieties by 2013 had not been able to use them, the depth of poverty would have been 4% higher and the severity of poverty would have been 3% higher than those actually observed. In the absence of adoption they would, on average, have an additional 4% income shortfall from the poverty line and experience more income inequality.

#### COST SAVINGS IN POVERTY REDUCTION

As per capita income increased, the per capita cost of poverty reduction was expected to decline. On average, \$52.25/year was required for an individual to be lifted out of poverty in a household that was observed to have adopted improved cassava. However, if the household had not adopted improved varieties by 2013, the per capita





cost required to lift the same individual out of poverty These preliminary results establish an empirical relationship would have been nearly \$70, indicating that a per capita cost savings of \$18/year could be ascribed to adoption.

#### QUICKER EXIT FROM POVERTY

capita cost of poverty reduction reduced; the length of time needed to get out of poverty was also shortened. The expected length of time required to exit poverty was nearly two years shorter under adoption compared with the scenario of no-adoption. In the absence of adoption, the expected length of time required to get out of poverty would have been about two years longer.

between technology adoption and poverty reduction. The findings show some evidence on poverty reduction associated with cassava research and the outscaling of improved varieties spearheaded by IITA and its partners As per capita income increased, not only was the per in the study areas. Households that were once living in poverty have escaped poverty, thanks to the adoption of improved varieties. The fact that nearly half of the cassavagrowing population in the study areas and 40% of the population in sub-Saharan Africa would still continue to remain poor beyond 2015 underscores the importance of continued investment in agricultural research and development in the region for cassava and other crops.



and food security in Africa. I was based at IITA-Ibadan in Nigeria from 2005-2007, and I have been collaborating with the institute through projects at my previous job at Columbia University. When an opportunity to 'come back home' to IITA, I grabbed it," says Generose Nziguheba, soil ecologist based in Nairobi, Kenya.

"Since joining, I have being conducting research on two main aspects: assessing the key performance indicators for sustainable land use, and tapping into the underexploited potential of multi-purpose legumes to improve livelihoods and create a better environment in crop-livestock systems in East and Central Africa. My countries of focus are Burundi, DRC, Ethiopia, Kenya, and Rwanda."

"My research on key performance indicators for sustainable land use contributes to one of IITA's strategic goals in its Refreshed Strategy: turning 7.5 million hectares of degraded farm land back into sustainable use. But beyond IITA, my research focuses on sustainable agricultural intensification -how agricultural productivity can be increased without causing negative effects on the environment and other services. This is a must if smallholder farmers in sub-Saharan Africa are to overcome food insecurity and improve their livelihoods."

Women bringing cassava to the market. Photo by IITA

#### Generose Nziguheba

Soil Ecologist

"I joined IITA because its research contributes towards increasing agricultural productivity **MPACT AND OUTSCALIN** 



#### **TRAINING AND SEMINARS**

#### TRAINING

In 2014, IITA continued its efforts in building capacity of staff and partners in the national agricultural research systems (NARS) as a component of its overall strategic targets. IITA acknowledges the importance of sharing knowledge and facilitates this information exchange via various training activities, seminars, and degree-related programs for individuals and groups.

IITA looks to enhance the skillset of stakeholders in regional locations, with a view to facilitating capacity building needs of selected target groups. IITA has 27 countries. These fellowships were distributed across constantly developed different training strategies and delivery methods to meet the requirements of targeted beneficiaries. IITA's strategy for training includes graduate The programs were designed to give the students Plantain systems, Horticulture and Tree Crops systems. research, individual attachments, and the development opportunities to conduct their field work in the tropics. and distribution of training materials. The emphasis has been on improving the capacities of scientists and technicians from the national systems. Training approaches have included key targeted programs such as (7%), and Horticulture and Tree Crops (1%). Professional Capacity Advancement Program, Graduate Research Program, and Short-term Courses. IITA also To view the list of graduate and post graduate training in aspects of the institute's operations and research activities. organized, with partners, a number of research themed 2014, click here. seminars and workshops undertaken to support the knowledge exchange.

#### **DEGREE-RELATED TRAINING**

During 2014, 107 postgraduate students from universities IITA hubs as follows: West Africa (66), East Africa (27), Central Africa (10) and Southern Africa (4).

completed the research portion of their degrees at IITA over 22 countries all over Africa. The table shows the (35 PhD and 70 MSc): 65 males and 40 females from breakdown of training by hub/region.

#### Breakdown of students in 2014, by program and by hub.

By program	I	PhD		MSc		Total	Total	
	Μ	F	Μ	F	Μ	F		
Students	22	13	43	27	65	40	105	
graduated								
Students recruited	26	19	32	30	58	49	107	
By hub	Ce	ntral	Ea	stern	South	ern Africa	Western	
	Α	frica	Α	frica			Africa	
Students	3		41		8		53	
graduated								
Students recruited	10		27		4		66	

the hubs as follows: West Africa (53), East Africa (41), Southern Africa (8,) and Central Africa (3).

These cut across the following areas: Roots and Tubers To view the complete list of training for 2014, click here. (26%), Agrobiodiversity (31%), Cereals and Legumes (30%), Agriculture and Health (5%), Banana & Plantain SEMINAR PRESENTATIONS

Group training conducted in 2014 (including NARS related capacity building activities)

These courses include capacity building activities related within and outside Africa were recruited, (45 PhD and 62 to the national agricultural research systems (NARS) MSc). The total number of students was 107 with 58 males and deal with various aspects of agricultural production and 49 females. These students were spread across the in Africa. They are organized to help large numbers of agricultural research and extension workers and farmers meet their goals and cope with problems as they arise. A total of 8,125 participants (5,589 males and 2,536 Within the same period, 105 postgraduate fellows females) participated in 174 different training spread

Training were organized under the following themes: Cereals and Legumes systems, Agriculture and Health, Agrobiodiversity, Roots and Tuber systems, Banana and

As part of IITA's knowledge sharing efforts, seminar presentations were conducted showcasing various There were quite a number of presentations undertaken during the year from the different hubs and regions. The breakdown of the seminar presentations were as follows:

Region Central Africa Eastern Africa Southern Africa Western Africa **Research** them Administration Biotechnology a Natural resource Plant production Social science ar

65
•

Hub	Training (no.)
Central Africa	26
Eastern Africa	40
Southern Africa	27
Western Africa	79
Total	174

Summary of seminar presentations by hub and by research theme.

	Presentations (no.)
	20
	43
	4
	26
e	
	5
nd plant breeding	17
e management	9
n and health	10
id agribusiness	22

also grouped by the following types: Administration (5), Social science and agribusiness (22).

#### DEVELOPING CAPACITY IN PROJECT **ADMINISTRATION**

IITA's mission to offer leading research partnership that facilitates agricultural solutions for hunger, poverty, and natural resource degradation throughout the tropics, needs to be supported by the administrative capacity of IITA and its partners, to deliver what it has set out to do, especially to deliver what it has agreed to do under its projects.

The Project Administration Office (PAO) protects IITA against unforeseen contract, legal, and financial issues; serves as a reliable source of data warehousing; and also establishes sound operational procedures to guarantee adherence to donor requirements.

As our success depends largely on our partnerships, capacity building of national partners is very important to us. Over the years, IITA has been working with partners to achieve this.

As a way to assist partners to develop their capacity in project administration, PAO started to organize annual fee-paying workshops for

Central Africa (20), Eastern Africa (43), Southern Africa Biotechnology and plant breeding (17), Natural resource (4), and Western Africa (26). These presentations were management (9), Plant production and health (10), and

> partners on 'Proposal Writing, Grants, Contract Database Management, Project Administratic and Intellectual Property (IP)' from 2013. 2014, the 3-day training, organized in Ibada attracted 41 participants from IITA's nation partners (31 male and 10 female) and oth related agricultural institutions from within ar outside Nigeria. The participants displayed lo of enthusiasm and positive spirit throughout the sessions, with encouraging feedback. The ai for the future is to organize similar training in a of IITA's Hubs.

> A seminar in Project Administration we organized for the IITA Youth Agripreneurs (IY) in 2014 to support efficient service delivery partners and donors. The purpose of the trainir was to equip IYA members with the knowled and skills required for administering projec with topics such as Developing Grants Propos Budgets, Intellectual Assets/Property (I/A or I/ and Project Database management. Emphas was also made on the need to provide polit timely, effective, and satisfactory response to requests and a quick turn-over of quali services to internal and external clients with expected time limits, for building commercial successful enterprises.



I work on farming systems analysis, first under the Africa RISING (Africa Research in Sustainable Intensification for the Next *Generation)* project while I was based at Wageningen University with the Farming Systems Ecology Group. and now in the IITA-led CGIAR Research Program on Integrated Systems for the Humid Tropics (Humidtropics).

*My* research looks at how to optimize the multiple objectives of farmers when selecting and adopting technologies. These include yield/production, natural resource management (NRM), and profit and nutrition at farm and landscape levels. By modeling the current farmers' practices and new technical innovations using bioeconomic models such as FarmDESIGN we are able to identify the tradeoffs and synergies between these multiple objectives. These can then be used to demonstrate to agricultural actors the interactions between the various components at farm and landscape levels and to guide discussions on identifying the best-fit technologies.

I joined IITA because the institute offered me a chance to work with leading scientists from IITA and Wageningen University Research in this exciting area of farming systems analysis. I enjoy and appreciate working with researchers from different disciplines and backgrounds who share the common vision to improve livelihoods of smallholder farmers. This provides a holistic approach to research which may result in better targeting and adoption of technologies by farmers. I am also learning a lot as I try to understand how farmers make decisions. This has made me realize that there is so much more to learn and this keeps me motivated.

#### Nester Mashingaidze

Postdoctoral Researcher, Burundi



## PROJECT MANAGEMENT



#### TOWARDS EFFICIENT AND EFFECTIVE PROJECT ADMINISTRATION

IITA's mission to offer leading research partnership that There has been a progressive growth in large projects over Headquarters in Ibadan, attracted 41 participants from facilitates agricultural solutions for hunger, poverty, and natural resource degradation throughout the tropics. needs to be supported by the administrative capacity of IITA and its partners, to deliver what it has set out to do, especially to deliver what it has agreed to do under its projects.

the institute against unforeseen contract, legal and financial issues, serves as a reliable source of data warehousing and also establishes sound operational procedures to guarantee adherence to donor requirements. PAO also As IITA's success depends largely on our partnerships, The purpose of the training assists scientists and partners by giving explanation, advice, and interpretation where necessary.

Research Programs (CRP) and 17 were CRP-related or bilateral projects.

the previous years, and these larger projects increased the national partners and other agricultural institutions from number of subcontractors or partners for IITA as under within and outside Nigeria. The PAO hopes to organize larger projects there is more cooperation with partners similar training in all of IITA's regional hubs. (see related section "New Partnerships", page 48). The subcontract agreements issued to partners under the AseminarinProjectAdministration projects increased by almost three folds between 2011 and 2014, from 248 in 2011 to 682 in 2014. Some partners are The Project Administration Office (PAO) of IITA protects subcontracted under several projects, but the total number of partners, with which IITA works together with, also increased substantially, from 176 in 2011 to 409 in 2014.

external capacity building of national partners is very important to IITA. Over the years, IITA has been working with partners to achieve this. As one new way Out of those, 9 were the projects under the CGIAR administration, PAO started to organize annual feepaying workshops for partners on 'Proposal Writing, adjunct projects (Windows 1 and 2 funds with separate Grants, Contracts, Database Management, Project agreements), 37 were Window 3 projects, and 145 were Administration and Intellectual Property (IP)' starting 2013. In 2014, the three-day training, organized at IITA's

was organized for the IITA 419 Youth Agripreneurs (IYA) in 2014 to support the Ibadan chapter of the IYA to better deliver its services PARTNERS to partners and donors. was to equip the IYA members with the knowledge and skills required for administering projects with topics such as Developing In 2014, the PAO administered a total of 208 projects. to assist partners to develop their capacity in project Grants Proposal Budgets, Intellectual Assets/Property (I/A or I/P), and Project Database Management. The training also emphasized on business etiquettes, efficient responses to requests, and a quick turnaround of quality services to internal and external clients.





MANAGEME

PROJECT

PAO, being the focal point for the CGIAR Intellectual Assets (IA) Principles, is also responsible for the institute's compliance to these principles. A list of 110 projectrelated agreements and 58 Memoranda of Understanding and other non-project related agreements signed in 2014 by IITA was reviewed by PAO for compliance. The IA compliance report was submitted to the CGIAR CO and Fund Council IP Group, who cited IITA's 'Aflatoxin biocontrol product', saying that "it is great to see IITA entering into such innovative scale-up arrangements". As a result, the CGIAR is looking at including the report as a case study highlighting the innovative use of registered IP rights and/or commercialization models used by CGIAR Centers in the 2014 CGIAR Annual Report.

## NEW PARTNERS



#### **NEW PARTNERS**

In 2014, IITA signed 33 Memoranda of Understanding (MoUs) and two Collaboration Agreements for general partnership and cooperation with new partners as well as to formalize existing partnerships. Table 1. General partnership and cooperation agreements signed between IITA and partners in 2014

Description of Agreement	Start date	End date	Date of Signing
Memorandum of Understanding between IITA and Pwani University (PU)	01/06/2014	01/05/2019	01/06/2014
Letter of Agreement (LoA) on Collaboration in Research, Capacity Building and Networking between IITA and GlobalHort - The Global Horticulture Initiative	01/01/2014	31/12/2015	22/01/2014
Memorandum of Understanding between IITA and Doreo Partners (DP)	23/01/2014	22/01/2019	13/01/2014
Memorandum of Understanding between IITA and Universidad Earth (Earth University)	02/04/2014	02/03/2019	02/04/2014
${\sf Memorandum} of {\sf Understanding} between {\sf IITA} and {\sf Uka} {\sf Tarsadia} {\sf University} ({\sf UTU})$	14/02/2014	13/02/2019	14/02/2014
Memorandum of Understanding between IITA and the University of BUEA, Cameroon	03/06/2014	03/05/2019	03/06/2014
Collaboration Agreement between IITA and the Agriculture and Food Security Center	18/03/2014	none	18/03/2014
Memorandum of Understanding between IITA and University of Lausanne, Faculty of Biology and Medicine	20/03/2014	19/03/2019	20/03/2014
Memorandum of Understanding between IITA and Kenya Agricultural Research Institute (KARI)	04/01/2014	31/03/2019	04/01/2014
Memorandum of Understanding between IITA and ICL Africa (Dead Sea Works Ltd)	04/12/2014	none	04/12/2014
Memorandum of Understanding between IITA and Zero Gravity Solutions Ltd	17/04/2014	16/04/2019	17/04/2014
Memorandum of Understanding between IITA and Osun State University (UNIOSUN)	28/05/2014	27/05/2019	28/05/2014
Memorandum of Understanding between IITA and JR BIOTEKLLC	06/04/2014	06/03/2016	06/04/2014
Memorandum of Understanding between IITA and Flour Mills of Nigeria Plc (FMN)	30/06/2014	29/06/2019	30/06/2014
$Memorand um of Understanding between {\tt Committee} on {\tt Sustainability} {\tt Assessment} ({\tt COSA}) and {\tt IITA}$	07/04/2014	none	07/04/2014
${\sf Memorandum of Understanding between {\sf IITA and Roots Biochemical Products {\sf Ltd (RBPL)}}$	22/07/2014	21/07/2019	22/07/2014
$Memorandum of Understanding between {\tt IITA} and {\tt Human} \& {\tt Environmental} {\tt Development} {\tt Agenda} {\tt Resource} {\tt Center}  ({\tt HEDA})$	08/07/2014	08/06/2019	08/07/2014
Memorandum of Understanding between IITA and Plant Health Products (Pty) Ltd	09/02/2014	09/01/2019	09/02/2014
${\sf Memorandum of Understanding between {\sf IITA and L'Universite Catholique De {\sf Bukavu (UCB)}}$	28/08/2014	27/08/2019	09/05/2014
Memorandum of Understanding between IITA and Millennium Development Goals Project Support Unit (APO Legis-lative Quarters, Abuja, FCT-DEPR&S (MDGs)	09/04/2014	09/03/2019	09/04/2014
Memorandum of Understanding between IITA and Taiyo Industry Africa Inc. (Taiyo Industry Africa)	09/12/2014	09/11/2014	09/12/2014
$Memorandum  of  Understanding  between {\sf IITA}  and  {\sf A.P.}  Levent is  {\sf Ornithological}  {\sf Research}  {\sf Institute}  ({\sf APLORI})$	15/09/2014	14/09/2019	15/09/2014
${\sf MemorandumofUnderstandingbetweenIITAandFederalUniversityofTechnologyMinna,NigerState(FUTMinna)}$	05/03/2014	04/03/2019	05/03/2014
${\sf AgreementbetweenIITAandTheNelsonMandelaA fricanInstitutionofScienceandTechnology(NM-AIST)}$	25/09/2014	24/09/2019	25/09/2014
Memorandum of Understanding between IITA and AVRDC - The World Vegetable Center	30/09/2014	29/09/2019	30/09/2014
Memorandum of Understanding between IITA and Crops for the Future Research Center (CFFRC)	25/09/2014	24/09/2017	25/09/2014
Memorandum of Understanding between IITA and The Agriculture and Food Development Authority of Ireland	10/02/2014	10/01/2019	10/02/2014
Memorandum of Understanding between IITA and Regional Universities Forum for Capacity Building in Agriculture (RUFORUM)	15/10/2014	14/10/2019	15/10/2014
Memorandum of Understanding between IITA and Catholic Diocese of Bukavu, South Kivu	17/10/2014	16/10/2019	17/10/2014
Memorandum of Understanding between DAI/Africa Lead II - West Africa Office (Feed the Future: Building Capacity for African Agricultural Transformation Program and IITA for Capacity Development Services	11/07/2014	none	11/07/2014
Memorandum of Understanding between IITA and Association of Non-Indigenous Residents in Oyo State (ANIRO)	11/01/2014	31/10/2017	11/01/2014



Memorandum of Agreement between Tennessee State University and IITA	12/01/2014	30/11/2019
Protocole d'Accord entre IITA et Cooperation Technique Belge (CTB)	10/12/2014	09/12/2019
Memorandum of Understanding between IITA and Cosmo Farmers Ltd	18/12/2014	17/12/2017
Memorandum of Agreement between IITA and the University of Connecticut	11/05/2014	11/04/2017

For specific projects, IITA signed four MoUs and 12 other types of agreements with new partners or funders. Some of the new partners were private partners, but the majority were public partners. Table 2. Specific project agreements signed between IITA and partners in 2014

Project Title	Start date	End date	Date of signing	Type of Agreement
Sustainable Intensification of Key Farming Systems in the Sudano-Sahe- lian Zone of West Africa	01/01/2014	31/12/2015	07/02/2014	Memorandum of Understanding be Project Interna-tional (HI)
Institutionalization of quality assurance mechanism and dissemination of top quality commercial products to increase crop yields and improve food security of smallholder farmers in sub-Saharan Africa – COMPRO-II	19/02/2014	31/12/2016	19/02/2014	Memorandum of Understanding be African Fertilizer Agro-business Part the project: "Institutionalization of quality assurance mechanism and of quality commercial products to incr improve food security of smallholde Saharan Africa – COMPRO-II"
The Multinational - CGIAR Project: Support to Agricultural Research for Development on Strategic Commodities in Africa (SARD-SC) {CASSAVA}	03/01/2014	31/01/2017	29/01/2014	Research Agreement (Research Proj Agricultural Research for Developm Africa (SARD-SC) between Internatio & IITA
Sustainable Weed Management Technologies for Cassava Systems in Nigeria	04/01/2014	31/03/2016	04/01/2014	Evaluation Agreement between Bay IITA
Cassava Seed, Maize and Sorghum System (Système semencier du mani- oc, mais et sorgho)	03/04/2014	31/12/2018	03/04/2014	Partnership Agreement (PA) betwee Investment and Mar- kets Developr IITA for the "Supply of improved and varieties"
Development of Herbicide Tolerant Cassava for Nigerian Smallholder Farmers	13/11/2013	31/10/2014	03/10/2014	Non-Federal Subaward Agreement to the University of Minnesota and IIT
Putting Nitrogen Fixation to Work for Smallholder Farmers in Africa (N2Africa) Phase II (BMGF Grant No. OPP1020032)	22/12/2014	30/11/2016	22/12/2014	Memorandum of Understanding be Busaka Agribusiness Company Ltd (
Skills Development Program for Syngenta Staff and Partners	04/02/2014	31/12/2017	14/07/2014	Between Syngenta Nigeria Ltd and II incorporating the Supply Agreemer Crop Protection AG and IITA
PARRSA/IITA Training on Cassava Processing Techniques	03/03/2014	07/02/2014	03/03/2014	Memorandum of Understanding be <i>Réhabilitation et la Re- lance du Sec</i> and IITA to conduct training on cassa techniques
Upgrading Ondo State Agricultural Village, Ore	07/01/2014	31/12/2015	13/08/2014	Agreement between Ondo State We (WECA) and IITA for "Upgrading On Village, Ore"
Cassava BBTD in Gabon	10/01/2014	31/01/2016	10/09/2014	Convention de Collaboration entre F
Yam varieties for food Industry In Nigeria - Industrial Trials	18/06/2014	17/06/2015	18/06/2014	Letter of Agreement between Prime associated companies and IITA for " Industry in Nigeria - Industri- al Tria
Sorghum genotyping for Nigerian Breweries	19/08/2014		19/08/2014	Letter of Agreement between Niger IITA for "Sorghum Genotyping for N
Climate Change Adaptation in Coffee Production in Uganda	07/01/2014	30/06/2015	09/11/2014	Consultancy Contract between Han Stiftung Africa (HRNS) and IITA
On-farm research to test the effectiveness and acceptance of different storage technologies for maize	22/09/2014	21/09/2015	22/09/2014	Agreement between IITA and Helver

12/01/2014 17/12/2014

18/12/2014

11/05/2014

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dissemination of top rease crop yields and er farmers in sub-

ject: Support to nent of Strategic Crops in onal Potash Institute (IPI)

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en The Agricultural ment Project (PIDMA) and d bio-fortified cassava

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#### PDAR et IITA

laks Nigeria Limited & her "Yam Varieties for Food als"

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### NEW PUBLICATIONS



#### **PUBLICATIONS**

In 2014, IITA scientists published 240 publications, including journal articles, books and booklets, book chapters, manuals, proceedings, technical reports and various other publications. Journal articles totaled 169, with 121 published in peer-reviewed, Thomson-indexed journals. Selected articles from the different hubs are presented here by research theme.

Natural resource management

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- Klapwijk CJ, Bucagu C, van Wijk MT, Udo HMJ, Vanlauwe B, Munyanziza E, and Giller K. 2014. The 'one cow per poor family' programme: current and potential fodder availability within smallholder farming systems in Southwest Rwanda. Agricultural Systems, 131: 11–22.
- Klapwijk CJ, van Wijk MT, Rosenstock TS, Van Asten P, Thornton P, and Giller K. 2014. Analysis of trade-offs in agricultural systems: current status and way forward. Current Opinion in Environmental Sustainability, 6: 110–115
- Leip A, Leach A, Musinguzi P, Tumwesigye T, Olupot G, Tenywa JS, Mudiope J, Hutton O, Cordovil CM, Bekunda M, and Galloway JN. 2014. Nitrogen-neutrality: a step towards sustainability. Environmental Research Letters, 9: 1–10.
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  2014. Weed growth and labour demand under hand-hoe based reduced tillage in smallholder farmers' fields in Zimbabwe. Agriculture, Ecosystems & Environment.
- Ojiem JO, Franke AC, Vanlauwe B, de Ridder N, and Giller K. 2014. Benefits of legume-maize rotations: assessing the impact of diversity on the productivity of smallholders in Western Kenya. Field Crops Research, 168: 75–85.
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with IITA as maize breeder on several projects would be invaluable to the institute and in my new role," says Dr Kwadwo Obeng-Antwi, Country Coordinator for Ghana under the SARD-SC Maize Project and based in Kumasi. He previously worked also as Country Coordinator for Ghana but on the Drought Tolerant Maize for Africa (DTMA) Project.

"I provide technical backstopping to national partners and stakeholders of the maize value chain organized in three Innovation Platforms (IPs): Forest, Transition, and Guinea Savanna IPs in Ghana and are based in their respective agro-ecological zones. The stakeholders meet regularly to discuss and resolve issues of common interest."

"At first, bringing together these diverse stakeholders with their diverse needs, interests and preferences to a common platform was challenging. However, after a series of meetings and discussions, the initial fears and suspicions by the various stakeholders gave way to oneness and a common purpose."

"What I enjoy the most about my new role is the shift from on-station research to one that involves interacting with a wide range of stakeholders outside the formal research system – from farmers to traders to policymakers – to find win-win solutions to challenges."

#### Kwadwo Obeng-Antwi

Country Coordinator SARD-SC Maize, Ghana

*"I joined IITA because I thought my experience of collaboratively working* 

**NEW PUBLICATIONS** 

70

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I joined IITA because I felt the need to consolidate my extensive experience in governance, risk and compliances within commercial environments into a developmental set up and in an institution working on addressing major challenges facing Africa. My career path was aligned to IITA's vision and I felt motivated to work for such an organization that has broad African footprints.

Furthermore, I was very keen on some of its initiatives such as the Business Incubation Platform (BIP) since I have worked in commercial conglomerates. My key focus, and that of my unit, is on governance, risk, internal controls, and compliances across the whole of IITA. Our work is to ensure that IITA maintains appropriate accountability and transparency in all its dealings with the various stakeholders. I have also been working on establishing a comprehensive riskbased audit strategy and develop the audit unit's consulting activities that will provide consulting intervention in governance, risk, and compliance. Our work as independent assurance and advisory providers will especially focus on supporting IITA to achieve its goals and objectives as spelt out in its revised strategy 2012-2020.

One notable thing I have experienced within IITA has been my fluid integration within the diverse sociocultural environment. I also enjoy the diversity of people I work with which gives me opportunities to review and advice on internal controls and risk management systems across the different sectors both in research projects and administration and support.

#### Tariro Mutamuko Head of Internal Audit Nigeria



when I grow up.

My tasks are mainly related to GIS, remote sensing, and data management. I am in charge of establishing an internet-based platform (catalog service) for making geo-spatial data accessible to the public. I am also exploring new methodologies to predict yield data by experimenting with various geostatistical models that use environmental data such as precipitation or temperature as an input to explain the spatial distribution of observed phenomena (yields, pest or variety distribution). This will guide the institute in selecting sites for trials and support in scaling out its agricultural inventions.

I am also involved in the process of defining a widely accepted standard for saving data from field experiments or agronomic trials. In the past when a scientist left the institute, data was either lost or is of no use because all the information about the data (metadata) was missing.

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Michael Haertel GIS And Database Expert, Nigeria

When I was a child I had a home computer on which I played a game called 'Heart of Africa'. It was a

very simple, non-graphics impressive game, but its atmosphere made me feel that I have to visit Africa

While demanding, my work at IITA is exciting and interesting. IITA is still largely behind in terms of data management and 'knowledge distribution". I think I can help the institute improve in this area.

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Food and nutrition science

• Muoki PN, Kinnear M, Emmambux MN, and Kock HL. 2014. Effect of the addition of soy flour on sensory quality of extrusion and conventionally cooked cassava complementary porridges. Journal of the Science of Food and Agriculture. 2015. 95(4): 730–8. doi: 10.1002/jsfa.6820. Epub 2014 Sep 4.



In sub-Saharan Africa, cassava is the principal source of calories for the local population. Cassava is highly perishable and for this reason, throughout history the roots have been processed to extend their shelf life.

Processing methods vary widely according to the region, but in several African countries cassava roots are dried, milled into flour, and later used as the basis for many dishes. Traditionally, the roots are dried in the sun, but to obtain a higher quality and hygienic product, a dryer is required.

Dryerdesign needs to be tailored to the characteristics of the users. For smallholder farmers the dryer should be of low capital and maintenance cost, of suitable processing capacity, and simple to operate. State-of-the-art dryers for cassava are available and are used by the food industry, but these are not suitable for smallholder farmers. On the other hand, the existing dryers suitable to smallholder farmers are still on the early stage of development, have low energy efficiency, and the resulting product is of poor quality. The objective of my work therefore at IITA is to develop an energy efficient dryer, suitable to smallholder farmers, and able to produce a high quality product.

I joined IITA to work for an international research institution. I was thrilled by the idea of working in a multicultural environment with people from different parts of the world and different academic backgrounds.

#### Marcello Precoppe

Postdoctoral Fellow on Improving Cassava Processing Efficiency


# OUR FINARICES AND SUPPORTERS

Vone



## **OUR FINANCES AND SUPPORTERS**

Figure 2. 2014 Investment by CGIAR Research Programs budget.

#### FUNDING OVERVIEW

Funding for 2014 was US\$109.480 million, of which 99.29% came from CGIAR investors and 0.71% from other sources. Expenditures were \$108.176 million (net of indirect cost recovery of \$10.102 million), of which 89.38% was used for program expenses and 10.62% for management and general expenses. Figure 1 shows the governments and agencies that provided the largest share of our funding in 2013 and 2014 (top 10 donors). IITA`s 2013 and 2014 total funding are reflected in Figure 2.



Unrestricted/NCRP Expenses - net 3.5%

Figure 1. Funding: Top 10 donors, 2013 and 2014

ICRISAT

Belgium

CIMMYT

Meridian Institute

BMZ, Germany

Commission of the European Communities

Sweden

Wageningen University

Nigeria

African Development Bank

Bill & Melinda Gates Foundation

United States Agency for International Development

Consortium of IAR Centers







Table 1 shows IITA's 2014 investment by CGIAR Research Program. Table 2 reflects our financial health indicators; and Table 3 lists investors in 2013 and 2014.

Table 1. 2014 hvestmer	Table 2. Performance						
Title	W1/W2	Window3/ Bilateral projects	Total	W1/W2	Window 3/ Bilateral projects	Total	
Humidtropics	15,000	20,734	35,734	15,016	17,067	32,083	Short-term
Policies, Institutions & Markets	615	420	1,035	615	466	1,081	solvency (or liquidity)
MAIZE	2,254	10,563	12,817	2,254	12,035	14,289	Long-term financial
Roots, Tuber & Bananas	7,100	25,635	32,735	6,608	18,069	24,677	stability (adequacy of
Grain Legumes	3,613	5,304	8,917	3,613	7,253	10,866	reserves)
Nutrition and Health	2,855	8,237	11,092	2,969	5,231	8,200	Indirect Cost Rates
Water, Land & Ecosystems	236	7,383	7,619	236	7,269	7,505	restricted operations
Climate Change (CCAFS)	1,252	2,140	3,392	1,252	1,115	2,367	
Genebanks	1,020	172	1,192	1,020	172	1,192	Audit opinion
CRP	33,945	80,588	114,533	33,583	68,677	102,260	
Unrestricted /NCRP	-630	4,730	4,100	2,440	3,476	5,916	
	33,315	85,318	118,633	36,023	72,153	108,176	



Winnowing groundnut in Senegal. Photo by IITA

Indicators: Financial health.						
2013	2014					
44 days	37 days					
44 days	37 days					
16.69%	18.61%					
0.51	0.30					
Unqualified / Clean bill of financial health						



Table 3. List of IITA investors.							
	2013	2014					
Investors	(in thou	sand US\$)					
ACD/VOCA	40	-					
African Agricultural Technology Foundation	66	44					
African Development Bank	5,365	14,599					
Catholic Relief Services	91	88					
Chemonics International	24	-					
СІММҮТ	1,755	1,999					
CORAF/WECARD	288	-					
Commission of the European Communities	1,860	1,279					
Common Fund for Commodities	1,122	822					
Cornel University	742	851					
Consortium of IAR Centers	31,341	33,583					
Deloitte Consulting LLP	-	506					
Denmark	111	24					
DDPSC	-	-					
DRC	-	1,011					
Food and Agriculture Organization	93	91					
France	330	330					
GIZ	0	995					
Global Crop Diversity Trust (GCDT)	393	173					
icipe	58	13					
ICRISAT	1,237	1,287					
Illinois University	-	168					
International Fund for Agricultural Development	354	1,200					
IFPRI	548	552					
Ireland	101	43					
Japan	1,244	1,196					
Leventis Foundation	115	75					
L'Union Economique et Monetaire Quest Africaine	-	-					
Meridian Institute	1.436	-					
Nestle	-,	_					
Netherlands	427	1.262					
Niger	-	352					
Nigeria	3,994	4.656					
Norway	0	-					
Purdue University	37	292					
Rockefeller Foundation	500	-					
Sierra Leone	468	238					
Sweden	2,097	1,054					
Switzerland	505	231					
United States Agency for International Development	10,389	15.297					
Wageningen University	3.116	4.306					
WASCO	-	-					
World Bank	42	_					
Miscellaneous Projects	2.478	3.831					
Challenge Programs	785	986					
Grand total	86,303	108,703					





# **IITA HEADQUARTERS, HUBS, AND STATIONS**

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HEADOUAR

# ANNUAL REPORT

#### Moving Forward: IITA Annual Report 2014

Published by the International Institute of Tropical Agriculture (IITA), 2015 PMB 5320, Oyo Road Ibadan, Oyo State, Nigeria ISSN 0331 4340

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