

Financial Statements and Auditors' Report for the year ended 31 December

2010



International mailing address:

IITA
Carolyn House, 26 Dingwall Road
Croydon, CR9 3EE, UK

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IITA - Financial Statements for the year ended 31 December 2010

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Statement of the Board Chair

for the year ended 31 December 2010

We are pleased to note the continued sound financial health and stability of the Institute, and the efficient management of the financial resources. Total revenue amounted to US\$53.2 million (2009: US\$52.2 million) against expenditure of US\$52.9 million (2009: US\$50.8 million). The Institute's liquidity and reserve levels are above the CGIAR recommended benchmarks, and reflect its continued ability to meet both long and short-term obligations. The 2010 audited financial statements reflect a balanced operating results due largely to, increase investor support, continuing implementation of leaner cost structure and frugal spending.

Financial risks form a part of a broader spectrum of risks the Institute manages, and are mitigated by a prudent investment policy and maintaining adequate cash reserves. The Board, as part of its risk assessment and management role, will continue to monitor and manage these risks to the best advantage of the Institute's mission and the interest of stakeholders and investors.

On behalf of the Board of Trustees, the management and the staff of the Institute, I express my deep appreciation to IITA's investors and partners for their contributions towards the laudable mission of the Institute, which is aimed at reducing hunger and poverty in Africa.



Bryan Harvey
Chairman, Board of Trustees

21 February 2011

Report of Management

The accompanying financial statements of IITA are the responsibility of management, and have been prepared in accordance with accounting policies and practices prescribed for international research centers seeking assistance from the Consultative Group on International Agricultural Research (CGIAR) as set out in Financial Guidelines Series, No. 2 - Accounting Policies and Reporting Practices Manual.

IITA maintains a system of internal controls designed to provide reasonable assurance that assets are safeguarded and transactions are properly executed. IITA's Internal Audit system provides ongoing evaluations of the adequacy, effectiveness and adherence to management's established policies and procedures. The Board of Trustees exercises its responsibility for these financial statements through its Audit Committee.

The Audit Committee, composed of Board of Trustees members who are not officers of the Institute, meets with the independent auditors, management and internal auditors periodically to discuss internal accounting controls, auditing and financial reporting matters. The Committee reviews, with the independent auditors, the scope and results of the audit effort.

The accompanying report is based on an audit by the independent accounting firm of Ernst & Young.



Hartmann
Director General



Shalewa Sholola
Chief Financial Officer

21 February 2011

Ernst & Young
2A, Bayo Kuku Road, Ikoyi
P O Box 2442, Marina
Lagos, Nigeria

Tel: +234 (01) 463 0479-80
Fax: +234 (01) 463 0481
E-mail: services@ng.ey.com
Website: www.ey.com

REPORT OF THE INDEPENDENT AUDITORS TO THE TRUSTEES OF INTERNATIONAL INSTITUTE OF TROPICAL AGRICULTURE

Report on the Financial Statements

We have audited the accompanying financial statements of International Institute of Tropical Agriculture, which comprise the Statement of Financial Position as at December 31, 2010, the Statement of Activities and Statement of Cash flows for the year then ended, and a summary of significant accounting policies and other explanatory notes.

Managements' Responsibility for the Financial Statements

The management is responsible for the preparation and fair presentation of these financial statements in accordance with policies and practices prescribed for International research center seeking assistance from consultative Group on International Agricultural Research (CGIAR) as described on page 2.

Auditors' Responsibilities

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing. Those standards require that we comply with ethical requirements, and plan and perform the audit to obtain reasonable assurance whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements give a true and fair view of the financial position of International Institute of Tropical Agriculture as at December 31, 2010, and of its surplus and cash flows for the year then ended in accordance with CGIAR Accounting Policies and Reporting Practices Manual.

Ernst & Young
Lagos, Nigeria
February 21, 2011



**International Institute of Tropical Agriculture
Statement of Financial Position
as at 31 December 2010**

| | Note | Expressed in US \$ Thousands | |
|---|-------|------------------------------|---------------|
| | | 2010 | 2009 |
| Assets | | | |
| Current assets | | | |
| Cash and Cash Equivalents | 3(a) | 9,130 | 22,126 |
| Investments | 3(b) | 21,532 | 23,156 |
| Accounts Receivable: | | | |
| Donors (net) | 4(a) | 8,232 | 2,478 |
| Employees | 4(b) | 356 | 398 |
| Other CGIAR Centers | 4(b) | 313 | 315 |
| Others | 4(b) | 43 | 1,440 |
| Inventories (net) | 5 | 385 | 496 |
| Prepaid Expenses | 6 | 512 | 283 |
| Other Assets | | 76 | 150 |
| Total current assets | | 40,579 | 50,842 |
| Fixed assets | | | |
| Property and Equipment | 7 | 38,136 | 33,468 |
| Less: Accumulated Depreciation | 7 | (27,861) | (26,458) |
| Total fixed assets - net | | 10,275 | 7,010 |
| Total assets | | 50,854 | 57,852 |
| Liabilities and net assets | | | |
| Current liabilities | | | |
| Accounts Payable: | | | |
| Donors | 8 | 9,276 | 18,878 |
| Employees | 9 | 5,369 | 5,762 |
| Other CGIAR Centers | 10 | 2,908 | 1,967 |
| Others | 10 | 3,882 | 2,037 |
| Accruals and Provisions | 10 | 316 | 347 |
| Total current liabilities | | 21,751 | 28,991 |
| Net assets | | | |
| Undesignated | 11(a) | 6,665 | 11,397 |
| Designated | 11(b) | 22,438 | 17,464 |
| Total net assets | | 29,103 | 28,861 |
| Total liabilities and net assets | | 50,854 | 57,852 |

The accompanying notes form an integral part of these statements.



HARTMANN
Director General



SHALEWA SHOLOLA
Chief Financial Officer

21 February 2011

International Institute of Tropical Agriculture
Statement of Activities
for the year ended 31 December 2010

| | Note | Unrestricted | Restricted | Challenge Programs | Total 2010 | Total 2009 |
|--|------|---------------|---------------|--------------------|---------------|---------------|
| Revenue | | | | | | |
| Grants | 2(e) | 15,973 | 34,364 | 2,111 | 52,448 | 48,410 |
| Other revenues | 12 | 779 | - | - | 779 | 3,792 |
| Total revenue | | 16,752 | 34,364 | 2,111 | 53,227 | 52,202 |
| Expenses | | | | | | |
| Program related expenses | 13 | 11,605 | 34,364 | 2,111 | 48,080 | 45,735 |
| Management and general expenses | 13 | 9,385 | - | - | 9,385 | 10,621 |
| Total expenses | | 20,990 | 34,364 | 2,111 | 57,465 | 56,356 |
| Indirect cost recovery | | (4,506) | - | - | (4,506) | (5,535) |
| Net expenses | | 16,484 | 34,364 | 2,111 | 52,959 | 50,821 |
| Excess of revenue over expenses | | 268 | - | - | 268 | 1,381 |
| Memo items: | | | | | | |
| Operating expenses by natural classification | | | | | | |
| Personnel cost | | 10,948 | 8,354 | 607 | 19,909 | 19,941 |
| Supplies and services | | 5,841 | 17,105 | 1,087 | 24,033 | 23,077 |
| Collaborators / Partners | | 1,255 | 6,125 | 180 | 7,560 | 8,328 |
| Operational travel | | 983 | 2,780 | 237 | 4,000 | 3,649 |
| Depreciation | | 1,963 | - | - | 1,963 | 1,361 |
| Indirect cost recovery | | (4,506) | - | - | (4,506) | (5,535) |
| | | 16,484 | 34,364 | 2,111 | 52,959 | 50,821 |

See exhibits I to IV for details of grant revenue by donor, funding source and project.
The accompanying notes form an integral part of these financial statements.

International Institute of Tropical Agriculture
Statement of Changes in Net Assets
for the year ended 31 December 2010

| | Expressed in US \$ Thousands | | | | | | Total Net Assets | |
|---|------------------------------|----------------------------------|--|--------------------|---------------------|---------------|------------------------|--|
| | Designated | | | | | | | |
| | Undesignated | Investment In Fixed Assets | Fixed Assets Acquisition & Replacement | Inst. Stability | Total Designated | | | |
| Balance at 1 January 2009 | 11,016 | 6,125 | 8,879 | 1,500 | 16,504 | 27,520 | | |
| Management re-designation for facilities development | (1,000) | - | 1,000 | - | 1,000 | - | | |
| Net changes in investment in Fixed Assets | - | 925 | - | - | 925 | 925 | | |
| Net changes in the appropriation for purchase of property & equipment | - | (40) | (925) | - | (965) | (965) | | |
| Net Surplus for 2009 | 1,381 | - | - | - | - | - | 1,381 | |
| Balance at 31 December 2009 | 11,397 | 7,010 | 8,954 | 1,500 | 17,464 | 28,861 | | |
| Management re-designation for facilities development | (5,000) | - | 5,000 | - | 5,000 | - | | |
| Net changes in investment in Fixed Assets | - | 3,291 | - | - | 3,291 | 3,291 | | |
| Net changes in the appropriation for purchase of property & equipment | - | (26) | (3,291) | - | (3,317) | (3,317) | | |
| Net Surplus for 2010 | 268 | - | - | - | - | - | 268 | |
| Balance at 31 December 2010 | 6,665 | 10,275 | 10,663 | 1,500 | 22,438 | 29,103 | | |

**International Institute of Tropical Agriculture
Statement of Cash Flows
for the year ended 31 December 2010**

Expressed in US \$ Thousands
2010 **2009**

Cash flows from operating activities

| | | |
|----------------------------------|------------|--------------|
| Surplus of Revenue Over Expenses | 268 | 1,381 |
|----------------------------------|------------|--------------|

Adjustments to reconcile net cash

Provided by operating activities:

| | | |
|--------------|-------|-------|
| Depreciation | 1,963 | 1,361 |
|--------------|-------|-------|

Decrease / (increase) in assets:

| | | |
|---|---------|---------|
| Investments | 1,624 | (1,920) |
| Accounts Receivable - Donors | (5,754) | 1,429 |
| Accounts Receivable - Employees | 42 | 254 |
| Accounts Receivable - Other CGIAR Centers | 2 | 55 |
| Accounts Receivable - Others | 1,397 | (1,427) |
| Inventories | 111 | 335 |
| Prepaid Expenses | (229) | 94 |
| Other Assets | 74 | 15 |

Increase / (decrease) in liabilities:

| | | |
|--|---------|-------|
| Accounts Payable - Donors | (9,602) | 7,862 |
| Accounts Payable - Employees | (393) | (753) |
| Accounts Payable - Other CGIAR Centers | 941 | 981 |
| Accounts Payable - Others | 1,845 | 481 |
| Accruals and Provisions | (31) | (14) |

| | | |
|--------------------------|----------------|--------------|
| Total adjustments | (8,010) | 8,753 |
|--------------------------|----------------|--------------|

| | | |
|--|----------------|---------------|
| Net cash provided by operating activities | (7,742) | 10,134 |
|--|----------------|---------------|

Cash flow used in investment activities:

| | | |
|-----------------------------|---------|---------|
| Acquisition of fixed assets | (5,254) | (2,286) |
|-----------------------------|---------|---------|

| | | |
|---|-----------------|--------------|
| Net (decrease) / increase in cash and cash equivalents | (12,996) | 7,848 |
|---|-----------------|--------------|

Cash and cash equivalents:

| | | |
|-------------------|--------|--------|
| Beginning of year | 22,126 | 14,278 |
|-------------------|--------|--------|

| | | |
|--------------------|--------------|---------------|
| End of year | 9,130 | 22,126 |
|--------------------|--------------|---------------|

International Institute of Tropical Agriculture
Notes to the Financial Statements
31 December 2010

1. Charter of Incorporation

The International Institute of Tropical Agriculture (IITA) is a private, autonomous, not-for-profit, scientific and educational institute chartered under the laws of Nigeria by Decree number 32 dated July 1967, to engage in research on resource and crop management and the improvement of selected food crops in sub-Saharan Africa.

2. Summary of Significant Accounting Policies

IITA's financial statements, expressed in U.S. dollars, are prepared on the basis of accounting practices prescribed for international agricultural research centers seeking assistance from the CGIAR - Financial Guidelines Series No. 2. The CGIAR is an international association sponsored by the World Bank, the Food and Agriculture Organization of the United Nations and the United Nations Development Programme. The CGIAR prescribes accounting practices which conform with internationally accepted accounting principles for not-for-profit organizations.

(a) Restatement of Foreign Currency Accounts

IITA's financial statements are expressed in U.S. dollars. Transactions in other currencies are recorded in U.S. dollars at the rate of exchange prevailing on the date of the transaction.

Assets and liabilities denominated in foreign currencies are adjusted at the prevailing exchange rate on the date of the statement of financial position. Gains

and losses arising from restatement of accounts are credited or charged to operations.

(b) Property and Equipment

Property and equipment are shown at acquisition cost less accumulated depreciation. Acquisition cost represents the purchase price of the item plus freight, insurance and handling charges.

Expense incurred for repairs of an existing property or equipment that increases the estimated life, the capacity or operating efficiency of an asset, is capitalized, if the amount is US\$500 or above. Cost of normal repairs and maintenance of an existing property or equipment is treated as a current operating expense.

Depreciation of property and equipment is computed on straight-line basis over the expected useful lives of the assets as follows:

| | |
|-------------------------------------|----------|
| Infrastructure | 40 years |
| Laboratory and scientific equipment | 6 years |
| Furniture and Fixtures | 6 years |
| Vehicles | 5 years |
| Computer equipment | 3 years |
| Powerhouse | 25 years |

In compliance with the CGIAR financial guidelines, the Institute continued to implement a no asset, no depreciation policy. Only property and equipment

which were acquired during the year (with the title passing to the Institute) or transferred to the Institute via donations were capitalized and subjected to depreciation from the month the asset was placed in operation.

Property and equipment acquired through the use of restricted grants are recorded as assets, and are fully or 100 percent expensed, and are charged directly to the appropriate restricted project in the same year of acquisition.

(c) Inventories

Inventories of consumable stores are stated at cost, less provision for obsolescence, or net realizable value, whichever is lower. Cost represents the purchase price of the item plus freight and handling charges.

(d) Severance Benefits

Seniority premiums, to which regular employees are entitled upon termination of employment, are based on the length of service to the Institute and commence after one year's employment. Charges relating to these payments are made against revenues in the year in which the benefit accrues to the employees.

(e) Revenue Recognition

Unrestricted Grants

Unrestricted grants are recognized in full as revenue in the year specified by the donor. If the pledge is cancelled in a subsequent financial period it is written off against revenues of the year in which it is cancelled.

Unrestricted grant revenue arises from the unconditional transfer of cash or other assets to the Institute.

Restricted Grants

Restricted grants are received in support of specified projects or activities mutually agreed upon by the Institute and donors. Restricted grants, which in certain instances are for periods of more than one year, are recognized

as revenue to the extent of expenses. Funds received in excess of expenses incurred during the year are classified as "Accounts Payable - donors", while shortfalls of funds received to expenses are classified as "Accounts Receivable - donors" in the Statement of Financial Position. Provision is made in the financial statements for shortfalls of funds received to expenses where collection is considered doubtful. In addition, a general provision on total receivables is made based on past experiences, and consideration of other relevant factors.

Restricted grants are recognized as revenue upon fulfillment of the donor-imposed conditions.

Challenge Program Grants

Challenge Programs are a means for the CGIAR system as a whole to take on global challenges in cooperation with a wide range of partners.

Grants, which in certain instances are for periods of more than one year, are recognized as revenue to the extent of expenses incurred. Challenge Program grants are recognized as revenue upon fulfillment of the partner-imposed conditions.

Grants-in-kind

These are recorded at the fair value of the assets (or services) received or promised, or the fair value of the liabilities satisfied.

(f) Commitments

Whilst these financial statements are prepared on the accrual basis of accounting, in compliance with Generally Accepted Accounting Principles (GAAP), management controls the day-to-day activities of the Institute via commitment accounting.

The net difference on the Statement of Activity between commitment and accrual accounting for the years ended 31 December 2010 and 2009 is as follows:

| | 2010 (\$'000) | 2009 (\$'000) |
|---|------------------|------------------|
| Operating Commitment: | | |
| End of year | 736 | 621 |
| Beginning of year | (621) | (530) |
| Increase/(Decrease) in Operating Commitments | 115 | 91 |

(g) Indirect Cost Recovery

The indirect cost recovery represents the overhead cost recovered from the restricted projects based on rates agreed and as stated in each project document with donors. Calculation of indirect cost recovery rate is based upon the CGIAR guidelines issued in August 2001 and revised in December 2008 (Financial Guidelines Series, No. 5). The revised approach, fully adopted by IITA, draws upon activity-based costing (ABC principles).

3(a) Cash and Cash Equivalents

Cash and cash equivalents comprise cash on hand, balances with banks and short term, highly liquid investment that are readily convertible to known amounts of cash with original maturity periods of three months or less, and which are subject to insignificant risk of changes in value.

Cash and cash equivalents as at 31 December consisted of the following:

| | 2010 (\$'000) | 2009 (\$'000) |
|----------------------------------|------------------|------------------|
| Cash on Hand | 548 | 529 |
| Banks and Short-term Deposits | 8,582 | 21,597 |
| | 9,130 | 22,126 |

3(b) Investments

Current investments represent term deposits in banks and medical receivables that are readily convertible to known amounts of cash with original maturities of more than three months but not exceeding one year. Current

investments are carried at the lower of cost and fair value, with any resultant gain or loss recognised in the Statement of Activity.

4. Accounts Receivable

Account receivables from donors consist of unreleased balances of approved grants and expenses advanced at 31 December, and are classified as follows:

| | 2010 (\$'000) | 2009 (\$'000) |
|-----------------------------------|------------------|------------------|
| (a) Due from Donors | | |
| Unrestricted | 7,642 | 722 |
| Restricted | 1,112 | 2,382 |
| Challenge Programs | 665 | 479 |
| | 9,419 | 3,583 |
| Provision for Non-Collectibles | (1,187) | (1,105) |
| | 8,232 | 2,478 |

| | 2010 (\$'000) | 2009 (\$'000) |
|---------------------|------------------|------------------|
| (b) Others | | |
| Advances to Staff | 356 | 398 |
| Other CGIAR Centers | 313 | 315 |
| General Receivables | 43 | 1,440 |
| | 712 | 2,153 |

5. Inventories

Inventories of consumable stores, which are stated at cost less provision for obsolescence, consisted of the following at 31 December:

| | 2010 (\$'000) | 2009 (\$'000) |
|-------------------------------|------------------|------------------|
| Stores on Hand | 2,120 | 2,374 |
| Allowance for Obsolescence | 1,833 | 1,884 |
| | 287 | 490 |
| Stores in Transit | 98 | 6 |
| | 385 | 496 |

6. Prepaid Expenses

These comprise imprests and advances to overseas agents for purchases.

7. Property and Equipment

Expressed in US \$ Thousands

| | Infrastructure | Fixtures | Vehicles | Computer Equipment | Power-house | Total |
|---------------------------------------|----------------|--------------|--------------|--------------------|-------------|---------------|
| Cost | | | | | | |
| At 1 January 2010 | 1,974 | 16,398 | 7,620 | 5,732 | 1,744 | 33,468 |
| Additions | 3,665 | 751 | 427 | 411 | - | 5,254 |
| Disposal | - | (169) | (352) | (65) | - | (586) |
| At 31 Dec. 2010 | 5,639 | 16,980 | 7,695 | 6,078 | 1,744 | 38,136 |
| Accumulated Depreciation | | | | | | |
| At 1 January 2010 | 93 | 13,905 | 6,423 | 5,125 | 912 | 26,458 |
| Charge for Year | 46 | 1,041 | 421 | 385 | 70 | 1,963 |
| Disposals | - | (144) | (352) | (64) | - | (560) |
| At 31 Dec. 2010 | 139 | 14,802 | 6,492 | 5,446 | 982 | 27,861 |
| Net Book Value at 31 Dec. 2010 | 5,500 | 2,178 | 1,203 | 632 | 762 | 10,275 |
| Net Book Value at 31 Dec. 2009 | 1,881 | 2,493 | 1,197 | 607 | 832 | 7,010 |

The costs shown above include assets-in-transit of \$838,000 and exclude commitments of \$1,204,000.

8. Accounts Payable - Donors

| | 2010 (\$'000) | 2009 (\$'000) |
|--------------------|------------------|------------------|
| Unrestricted | - | 323 |
| Restricted | 8,801 | 18,088 |
| Challenge Programs | 475 | 467 |
| | 9,276 | 18,878 |

9. Accounts Payable - Employees

| | 2010 (\$'000) | 2009 (\$'000) |
|--------------------------|------------------|------------------|
| Repatriation | 1,241 | 1,385 |
| Vacation | 670 | 612 |
| Severance Benefits | 2,491 | 2,921 |
| Pension Scheme | 245 | 248 |
| Payroll Taxes | 143 | 93 |
| Other Payroll Provisions | 579 | 503 |
| | 5,369 | 5,762 |

10. Accounts Payable - Others and Accruals

| | 2010 (\$'000) | 2009 (\$'000) |
|---------------------------------|-------------------------|-------------------------|
| Other CGIAR Centers | 2,908 | 1,967 |
| Other Payable (Trade Creditors) | 3,882 | 2,037 |
| Accruals and Provisions | 316 | 347 |
| | 7,106 | 4,351 |

11. Net Assets

Net assets are the residual interest in the Institute's assets remaining after liabilities are deducted. These are classified as follows:

(a) Undesignated net assets

That part of net assets not designated by Institute's management for specific purposes.

(b) Designated net assets

That part of net assets designated by Institute's management for specific purposes.

- *Designation for future acquisition/replacement of property and equipment*

During the year, the Board approved the re-designation of US\$5 million from undesignated net assets to designated facilities development.

- *Designation of net investment in property and equipment*

Portion of the unrestricted net assets designated to reflect net investment in property and equipment.

The following is a summary of net assets for the years ended 31 December 2010 and 2009:

| | 2010 (\$'000) | 2009 (\$'000) |
|--|-------------------------|-------------------------|
| Undesignated | 6,665 | 11,397 |
| Designated: | | |
| Acquisition and replacement of property and equipment | 10,663 | 8,954 |
| Institutional stability and research for dev. programs | 1,500 | 1,500 |
| Net investment in property and equipment | 10,275 | 7,010 |
| | 22,438 | 17,464 |

12. Other Revenues and Support

| | 2010 (\$'000) | 2009 (\$'000) |
|----------------------------------|-------------------------|-------------------------|
| Interest income (on investment) | 697 | 3,663 |
| Gain on disposal of fixed assets | 82 | 129 |
| | 779 | 3,792 |

13. Expenses

Program related expenses

Program related expenses are expenses incurred by main research, research support, training and information services as described below.

Research Programs:

Cover expenses on research for development in sub-Saharan Africa.

Research Support Programs:

Include genetic resource and biometrics units, farm and aircraft operations, plant growth facilities, post-harvest engineering, analytical laboratory and research management.

Training

Costs include training offices, fellowships, workshops, seminars, allowances to trainees and training-related travel.

Information Services

Cover the costs of publication of annual reports and technical bulletins, translation and printing of various public information activities and library service.

Program related expenses incurred as of 31 December were as follows:

| | 2010 (\$'000) | 2009 (\$'000) |
|---------------------------------|-------------------------|-------------------------|
| Research - programs and support | 45,305 | 43,678 |
| Training | 2,332 | 1,587 |
| Information Services | 443 | 470 |
| | 48,080 | 45,735 |

Management and general expenses

Management and general expenses in the accompanying statements of activity consist of:

General Administration

Covers the costs of board of trustees, director general's office, administration, internal audit, finance, human resources, personnel and purchasing departments.

General Operations

Include expenses on physical plant services, utilities, communications, security, catering and general services.

Management and general expenses incurred as of 31 December were as follows:

| | 2010 (\$'000) | 2009 (\$'000) |
|------------------------|-------------------------|-------------------------|
| General Administration | 5,038 | 5,267 |
| General Operations | 4,347 | 5,354 |
| | 9,385 | 10,621 |

a) Expenses by natural classification for the years 2010 and 2009

| | Expressed in US \$ Thousands | | | | | | | |
|------------------------|------------------------------|--------------|----------------------|----------------|--------------------|---------------|---------------|--|
| | 2010 | | | | | 2009 | | |
| | Research | Training | Information Services | General Admin. | General Operations | Total | Total | |
| Personnel cost | 15,158 | 16 | 353 | 1,210 | 3,172 | 19,909 | 19,941 | |
| Supplies and services | 18,653 | 2,269 | 24 | 2,474 | 613 | 24,033 | 23,077 | |
| Collaborators/Partners | 6,891 | - | 2 | 660 | 7 | 7,560 | 8,328 | |
| Operational travel | 3,645 | 36 | 23 | 223 | 73 | 4,000 | 3,649 | |
| Depreciation | 958 | 11 | 41 | 471 | 482 | 1,963 | 1,361 | |
| | 45,305 | 2,332 | 443 | 5,038 | 4,347 | 57,465 | 56,356 | |

b) Expenses by natural classification by funding source

i) Unrestricted

| | Expressed in US \$ Thousands | | | | | | | |
|------------------------|------------------------------|------------|----------------------|----------------|--------------------|---------------|---------------|--|
| | 2010 | | | | | 2009 | | |
| | Research | Training | Information Services | General Admin. | General Operations | Total | Total | |
| Personnel cost | 6,197 | 16 | 353 | 1,210 | 3,172 | 10,948 | 12,152 | |
| Supplies and services | 2,646 | 84 | 24 | 2,474 | 613 | 5,841 | 5,925 | |
| Collaborators/Partners | 586 | - | 2 | 660 | 7 | 1,255 | 1,458 | |
| Operational travel | 654 | 10 | 23 | 223 | 73 | 983 | 1,020 | |
| Depreciation | 958 | 11 | 41 | 471 | 482 | 1,963 | 1,361 | |
| | 11,041 | 121 | 443 | 5,038 | 4,347 | 20,990 | 21,916 | |

ii) Restricted

| | Expressed in US \$ Thousands | | | | | | | |
|------------------------|------------------------------|--------------|----------------------|----------------|--------------------|---------------|---------------|--|
| | 2010 | | | | | 2009 | | |
| | Research | Training | Information Services | General Admin. | General Operations | Total | Total | |
| Personnel cost | 8,354 | - | - | - | - | 8,354 | 7,314 | |
| Supplies and services | 14,975 | 2,130 | - | - | - | 17,105 | 16,794 | |
| Collaborators/Partners | 6,125 | - | - | - | - | 6,125 | 6,651 | |
| Operational travel | 2,754 | 26 | - | - | - | 2,780 | 2,532 | |
| Depreciation | - | - | - | - | - | - | - | |
| | 32,208 | 2,156 | - | - | - | 34,364 | 33,291 | |

iii) Challenge Programs

| | Expressed in US \$ Thousands | | | | | | |
|------------------------|------------------------------|-----------|----------------------|----------------|--------------------|--------------|--------------|
| | 2010 | | | | 2009 | | |
| | Research | Training | Information Services | General Admin. | General Operations | Total | Total |
| Personnel cost | 607 | - | - | - | - | 607 | 475 |
| Supplies and services | 1,032 | 55 | - | - | - | 1,087 | 358 |
| Collaborators/Partners | 180 | - | - | - | - | 180 | 219 |
| Operational travel | 237 | - | - | - | - | 237 | 97 |
| Depreciation | - | - | - | - | - | - | - |
| | 2,056 | 55 | - | - | - | 2,111 | 1,149 |

The number of employees in the Institute as at 31 December 2010 was 100 internationally recruited staff and 857 support staff (2009: 97 internationally recruited staff and 882 support staff).

14. Comparatives

Where necessary, comparative figures have been adjusted to conform to changes in presentation in the current year.

International Institute of Tropical Agriculture
Statement of grant revenue
for the year ended 31 December 2010

| | Expressed in US \$ Thousands | | | | |
|--------------------------------------|------------------------------|---------------------|------------------|---------------|---------------|
| | 2010 | | | PY | |
| | Funds Available | Accounts Receivable | Advance Payments | CY Grant | Grant 2009 |
| Unrestricted | | | | | |
| Belgium ^{1/} | 1,544 | - | - | 1,544 | 1,740 |
| BMZ, Germany | 648 | - | - | 648 | 999 |
| Canada | 920 | 1,446 | - | 2,366 | 895 |
| Denmark | - | 803 | - | 803 | 1,160 |
| Department for Int'l Dev.(DFID) - UK | 1,296 | - | - | 1,296 | 1,034 |
| Ireland | 1,060 | - | - | 1,060 | 681 |
| Japan | - | - | - | - | 18 |
| Korea, Republic of | 40 | - | - | 40 | 40 |
| Nigeria | 668 | - | - | 668 | - |
| Norway | - | 1,713 | - | 1,713 | 1,491 |
| Sweden | - | 506 | - | 506 | 476 |
| Switzerland | 295 | - | - | 295 | 286 |
| United States Agency for Int'l Dev. | - | 3,174 | - | 3,174 | 3,220 |
| World Bank | 1,860 | - | - | 1,860 | 1,930 |
| Total Unrestricted | 8,331 | 7,642 | - | 15,973 | 13,970 |

^{1/} Includes contribution of €695,000 (equivalent of US\$914,000) on CIALCA II activities

International Institute of Tropical Agriculture
Statement of grant revenue
for the year ended 31 December 2010

| | Expressed in US \$ Thousands | | | | |
|--|------------------------------|---------------------|------------------|---------------|---------------|
| | 2010 | | | | PY |
| | Funds Available | Accounts Receivable | Advance Payments | CY Grant | Grant 2009 |
| Restricted - Exhibit III | | | | | |
| AATF | 597 | - | (351) | 246 | 121 |
| Austria | 314 | - | (195) | 119 | 460 |
| BMZ/GTZ | 439 | - | (102) | 337 | 335 |
| Canada | 71 | - | (15) | 56 | 728 |
| Catholic Relief Services (CRS) | 449 | 307 | - | 756 | 1,083 |
| CIMMYT | 1,648 | - | (65) | 1,583 | 1,940 |
| Comm. of the European Communities | 4,072 | - | (302) | 3,770 | 2,664 |
| Common Fund | 875 | - | (289) | 586 | 364 |
| Food and Agriculture Organization | 189 | 172 | - | 361 | 810 |
| France | 330 | - | - | 330 | 330 |
| Gatsby Charitable Foundation | 109 | - | - | 109 | 196 |
| Global Crop Diversity Trust (GCDT) | 547 | - | (19) | 528 | 244 |
| ICRISAT | 1,725 | - | (739) | 986 | 1,091 |
| International Fund for Agric. Dev. | 449 | 237 | - | 686 | 1,362 |
| Ireland | 208 | - | (154) | 54 | - |
| Japan | 701 | - | (99) | 602 | 372 |
| Netherlands | 881 | - | (115) | 766 | 892 |
| Nigeria | 784 | - | (655) | 129 | 120 |
| Rockefeller Foundation | (2) | 2 | - | - | 117 |
| Sweden | 2,184 | - | (2,178) | 6 | - |
| Switzerland | 20 | 1 | - | 21 | 42 |
| United States Agency for Int'l Dev. | 14,619 | 345 | - | 14,964 | 13,154 |
| United States Dept. of Agriculture | (368) | 48 | - | (320) | 574 |
| World Bank | 178 | - | (12) | 166 | 291 |
| Multiple Donors | 292 | - | (130) | 162 | 213 |
| Miscellaneous Projects | 9,083 | - | (2,186) | 6,897 | 5,050 |
| Closed Projects | 1,659 | - | (1,195) | 464 | 738 |
| Total Restricted | 42,053 | 1,112 | (8,801) | 34,364 | 33,291 |
| Total Challenge Programs - Exhibit IV | 1,921 | 665 | (475) | 2,111 | 1,149 |
| Total | 52,305 | 9,419 | (9,276) | 52,448 | 48,410 |

Exhibit III

**International Institute of Tropical Agriculture
Statement of pledges and expenditures
31 December 2010**

| Donor and program/project temporarily restricted | Grant period | Grant pledged | Expressed in US\$ thousands | | |
|---|-------------------|---------------|-----------------------------|--------------|-------|
| | | | Prior years | Current year | Total |
| AATF | | | | | |
| AATF/IITA - Baseline Studies for IR Maize Projects | 15/06/05-31/03/11 | 837 | 381 | 22 | 403 |
| AATF/IITA - Banana Transformation 2007 | 01/01/07-31/03/01 | 257 | 140 | 71 | 211 |
| AATF/IITA - Biological Control of Aflatoxin Project | 27/07/09-30/06/10 | 52 | 6 | 38 | 44 |
| AATF/IITA - Control of <i>Striga</i> Weed in Part of SSA - IR Maize | 15/05/09-31/03/11 | 60 | 39 | 58 | 97 |
| AATF/IITA - Banana Xanthomonas Wilt | 14/11/09-14/05/10 | 14 | - | 14 | 14 |
| AATF/IITA - Maruca Resistant Cowpea Project | 12/07/10-11/11/10 | 37 | - | 31 | 31 |
| AATF/IITA - Control of <i>Striga</i> Weeds on SSA | 25/08/10-31/12/10 | 50 | - | 10 | 10 |
| AATF/IITA - Aflatoxin Control in Maize | 01/09/10-31/03/11 | 52 | - | 2 | 2 |
| | | 1,411 | 566 | 246 | 812 |
| Austria | | | | | |
| ADA/IITA - Diffusion of Cost-Effective Technology | 01/01/07-31/12/10 | 722 | 642 | 59 | 701 |
| ADA/IITA - Biological Control of Aflatoxins in Maize | 01/01/10-31/12/12 | 680 | - | 60 | 60 |
| | | 1,402 | 642 | 119 | 761 |
| BMZ/GTZ | | | | | |
| GTZ/IITA - Variability for Drought Tolerant in Cassava | 01/01/08-31/12/10 | 87 | 63 | 16 | 79 |
| GTZ/DED/IITA - Scaling Up of Cocoa Farms | 01/01/08-31/12/10 | 30 | 10 | 2 | 12 |
| GTZ/IITA - Banana Tissue Culture (Contract No. 81099950) | 01/01/08-31/12/11 | 1,472 | 840 | 264 | 1,104 |
| GTZ/IITA - International Workshop on IPM-Innovative | 01/01/10-30/06/10 | 53 | - | 55 | 55 |
| | | 1,642 | 913 | 337 | 1,250 |
| Canada | | | | | |
| CIDA PROSAB Project | 01/10/03-31/01/10 | 6,144 | 6,004 | (3) | 6,001 |
| CIDA/IITA - CCLF Soybean Breeding | 01/04/10-31/03/13 | 223 | - | 59 | 59 |
| | | 6,367 | 6,004 | 56 | 6,060 |

Exhibit III

**International Institute of Tropical Agriculture
Statement of pledges and expenditures
31 December 2010**

| Donor and program/project temporarily restricted | Grant period | Grant pledged | Expressed in US\$ thousands | | |
|---|-------------------|---------------|-----------------------------|--------------|---------------|
| | | | Prior years | Current year | Total |
| Catholic Relief Services (CRS) | | | | | |
| CRS/IITA - Great Lakes Cassava Initiative | 07/05/08-31/12/11 | 4,028 | 1,855 | 749 | 2,604 |
| CRS/IITA - Great Lakes Cassava Initiative | 01/01/08-31/12/10 | 230 | 172 | 7 | 179 |
| | | 4,258 | 2,027 | 756 | 2,783 |
| CIMMYT | | | | | |
| CIMMYT/IITA: Drought Tolerant Maize for Africa - Phase I | 01/12/06-30/11/11 | 1,920 | 1,108 | 362 | 1,470 |
| CIMMYT/IITA: Drought Tolerant Maize for Africa - Phase I | 01/12/06-30/11/11 | 2,542 | 1,390 | 710 | 2,100 |
| CIMMYT/IITA: Drought Tolerant Maize for Africa - Phase I | 01/12/06-30/11/11 | 1,200 | 506 | 207 | 713 |
| CIMMYT/IITA: Drought Tolerant Maize for Africa - Phase I | 01/12/06-30/11/11 | 759 | 347 | 110 | 457 |
| CIMMYT/IITA: Drought Tolerant Maize for Africa - Phase I | 01/12/06-30/11/11 | 199 | 37 | 20 | 57 |
| CIMMYT/IITA: Drought Tolerant Maize for Africa - Phase I | 01/12/06-30/11/11 | 700 | 524 | 174 | 698 |
| | | 7,320 | 3,912 | 1,583 | 5,495 |
| Commission of the European Communities (EEC) | | | | | |
| EC - Agrobiodiversity & Root and Tuber Systems | 01/01/06-31/12/10 | 9,601 | 8,208 | 1,393 | 9,601 |
| EU/IITA - Ghana CSSP II Contract | 10/07/08-31/12/11 | 5,459 | 1,371 | 1,398 | 2,769 |
| EU/IITA - MYCORED Consortium Agreement | 01/04/09-31/03/13 | 292 | 40 | 73 | 113 |
| EU/IITA - Grant No. 226310 - REDD ALERT | 01/05/09-30/04/12 | 109 | - | 80 | 80 |
| EU/IITA - Strengthening Capacity for Yam Research for C & W/A | 22/10/09-21/10/10 | 992 | 33 | 826 | 859 |
| | | 16,453 | 9,652 | 3,770 | 13,422 |
| Common Fund | | | | | |
| CFC/IITA: Cassava Value Chain Development | 31/10/07-31/08/11 | 1,600 | 714 | 343 | 1,057 |
| CFC/IITA: Small Scale Cassava Project - Phase II | 05/11/09-04/12/14 | 2,298 | - | 243 | 243 |
| | | 3,898 | 714 | 586 | 1,300 |
| Food and Agriculture Organization | | | | | |
| FAO/IITA - Agric. & Forestry Research in DR Congo | 22/03/07-30/11/10 | 1,294 | 1,123 | 153 | 1,276 |
| FAO/IITA - GFTS: Enhancing Food Security in Cassava (Malawi) | 29/10/07-30/09/09 | 175 | 172 | 1 | 173 |
| FAO/IITA - Strategy for Linkage between Farmers & Buyers | 18/02/09-30/04/09 | 11 | 11 | 1 | 12 |
| FAO/IITA - PR 41811 (Banana) | 01/05/09-15/05/10 | 35 | 18 | 17 | 35 |

Exhibit III

**International Institute of Tropical Agriculture
Statement of pledges and expenditures
31 December 2010**

| | | Expressed in US\$ thousands | | | | |
|----|--|-----------------------------|---------------|-------------|--------------|-------|
| | | Expenses-- | | Expenses-- | | |
| | | Grant period | Grant pledged | Prior years | Current year | Total |
| | Donor and program/project temporarily restricted | | | | | |
| | FAO/IITA - CLiMIS | 17/06/09-28/02/10 | 145 | 104 | 38 | 142 |
| | FAO/IITA Cameroon - Improve Producer-Buyer Linkages | 01/10/09-30/04/10 | 50 | 5 | 45 | 50 |
| | FAO/IITA - Technical Backstopping (Surveillance of Banana) | 01/11/09-31/12/10 | 96 | - | 70 | 70 |
| | FAO/IITA - Agribusiness to Commercial Market (Cameroon) | 13/08/10-31/07/11 | 100 | - | 26 | 26 |
| | FAO/IITA - Access to Commercial Market (Malawi) | 18/08/10-17/02/11 | 35 | - | 10 | 10 |
| | FAO/IITA - Study of Climate Change | 15/12/10-15/08/11 | 45 | - | - | - |
| | | | 1,986 | 1,433 | 361 | 1,794 |
| | France | | | | | |
| 20 | French Scientists (In-Kind) | 01/01/97-31/12/10 | 3,554 | 3,224 | 330 | 3,554 |
| | | | 3,554 | 3,224 | 330 | 3,554 |
| | Gatsby Charitable Foundation | | | | | |
| | GAT 2833: GCF Improved Crop Livestock System for Enhanced Food | 01/02/06-31/03/10 | 636 | 603 | 32 | 635 |
| | GAT 2876 Bacteria Wilt Resistance Programme | 07/08/06-07/08/10 | 308 | 231 | 77 | 308 |
| | | | 944 | 834 | 109 | 943 |
| | Global Crop Diversity Trust (GCDT) | | | | | |
| | GCDT/IITA - Funding for <i>Ex-Situ</i> Collection of Germplasm (Yam) | 01/01/08-20/12/10 | 460 | 243 | 194 | 437 |
| | GCDT/IITA - Funding for <i>Ex-Situ</i> Collection of Germplasm (Cassava) | 01/01/08-20/12/10 | 240 | 133 | 104 | 237 |
| | GCDT/IITA - Long term Conservation of Veg. Propagated Crops | 15/07/08-31/03/11 | 88 | 26 | 29 | 55 |
| | GCDT/IITA - Backstopping of Regeneration Initiative | 01/09/08-17/09/11 | 25 | - | - | - |
| | GCDT/IITA - Development of Strategy for <i>Ex-situ</i> (Cowpea) | 01/03/09-31/03/10 | 30 | 7 | 16 | 23 |
| | GCDT/IITA - Development of a Global Strategy for <i>Ex-situ</i> | 01/12/09-28/02/11 | 30 | - | 18 | 18 |
| | GCDT/IITA - Molecular Characterization of Diff. species of Yam | 01/01/10-30/06/11 | 196 | - | 117 | 117 |
| | GCDT/IITA - Facilitating Access to Data on Int'l in-trust | 01/02/10-31/07/10 | 15 | - | 14 | 14 |
| | GCDT/IITA - GSP10GRDD2_3.0_0.5 | 01/08/10-31/12/10 | 29 | - | 36 | 36 |
| | | | 1,113 | 409 | 528 | 937 |

Exhibit III

**International Institute of Tropical Agriculture
Statement of pledges and expenditures
31 December 2010**

| Donor and program/project temporarily restricted | Grant period | Grant pledged | Expressed in US\$ thousands | | |
|--|---------------------|---------------|-----------------------------|--------------|-------|
| | | | Prior years | Current year | Total |
| International Fund for Agricultural Development (IFAD) | | | | | |
| IFAD/IITA - Adoption of Cowpea Technology - Grant No 975 | 01/01/08-31/12/11 | 1,200 | 776 | 355 | 1,131 |
| IFAD/IITA - Cassava Project - Grant No. 874 | 21/03/07-30/06/11 | 1,300 | 883 | 349 | 1,232 |
| IFAD - Yam Project II | 19/05/05-31/12/09 | 1,500 | 1,519 | (18) | 1,501 |
| | | 4,000 | 3,178 | 686 | 3,864 |
| ICRISAT | | | | | |
| ICRISAT/IITA - Enhancing Grain Legumes Productivity | 15/08/07-30/04/11 | 470 | 481 | (13) | 468 |
| ICRISAT/IITA - Enhancing Cowpea Productivity | 15/08/07-30/04/11 | 2,064 | 1,146 | 412 | 1,558 |
| ICRISAT/IITA - Multipurpose Soybean | 15/08/07-30/04/11 | 878 | 484 | 227 | 711 |
| ICRISAT/IITA - Cowpea Seed Production | 15/08/07-30/04/11 | 1,092 | 742 | 294 | 1,036 |
| ICRISAT/IITA - Soybean Seed Production | 15/08/07-30/04/11 | 205 | 134 | 66 | 200 |
| | | 4,709 | 2,987 | 986 | 3,973 |
| Ireland | | | | | |
| Irish Aid Grant/IITA - PhD. Research Program (Banana) | 09/10/09-Continuous | 97 | - | 38 | 38 |
| Irish Aid Grant/IITA - PhD. Research Program (Maize) | 09/10/09-Continuous | 114 | - | 16 | 16 |
| | | 211 | - | 54 | 54 |
| Japan | | | | | |
| Yams for Food & Wealth in Afr. and Improving Water & Nutr. Use | 01/01/07-31/12/10 | 1,056 | 836 | 220 | 1,056 |
| ICCAE/IITA - Capacity Building for Africa Agric Researchers | 28/08/08-19/03/09 | 18 | 18 | - | 18 |
| ICCAE/IITA - Capacity Building for Africa Agric Researchers | 15/08/08-01/01/09 | 17 | 17 | - | 17 |
| JIRCAS/IITA - Feasibility of Collaboration towards increasing | 01/06/09-28/02/10 | 78 | 63 | 16 | 79 |
| ICCAE/IITA - Reinforce Training Program for Drought & <i>Stringa</i> | 10/09/09-29/10/09 | 20 | 14 | 5 | 19 |
| ICCAE/IITA - Rapid & Mass Propagation System for Yams | 20/09/09-31/01/10 | 19 | 15 | 4 | 19 |
| Japan/IITA - Fellowship Program (Review of Cocoyam) | 04/10/09-20/12/10 | 9 | 6 | 3 | 9 |
| Japan/IITA - Introduction of New Cowpea Varieties | 01/04/10-31/03/13 | 1,050 | - | 240 | 240 |
| JIRCAS/IITA - Development of Meristem | 01/03/10-31/03/11 | 11 | - | 32 | 32 |
| JIRCAS/IITA - Nutrient Use Efficiency in Yam | 01/03/10-31/03/11 | 39 | - | 44 | 44 |
| JIRCAS/IITA - Off-Season Yam Production | 01/03/10-31/03/11 | 31 | - | 26 | 26 |
| ICCAE/IITA - Japan Capacity Building Program | 02/08/10-22/03/11 | 15 | - | 11 | 11 |
| Tokyo Univ./IITA - Collaborative Study on Yam | 01/09/10-31/03/13 | 30 | - | 1 | 1 |
| | | 2,363 | 934 | 602 | 1,536 |

Exhibit III

**International Institute of Tropical Agriculture
Statement of pledges and expenditures
31 December 2010**

| Donor and program/project temporarily restricted | Grant period | Grant pledged | Expressed in US\$ thousands | | |
|---|---------------------|---------------|-----------------------------|--------------|-------|
| | | | Prior years | Current year | Total |
| Netherlands | | | | | |
| DGIS-Dutch APO (Banana Entomologist) | 01/10/06-01/10/09 | 348 | 348 | 1 | 349 |
| DGIS-Dutch APO (Commodity Supply Chain Management Specialist) | 01/10/06-01/10/09 | 282 | 231 | - | 231 |
| DGIS-Dutch APO (Starchy Crops Agronomist) | 01/10/06-01/10/09 | 287 | 284 | - | 284 |
| DGIS-Dutch APO - Mozambique - Vac/IITA/07/02 | 17/10/07-16/10/10 | 315 | 220 | 90 | 310 |
| DGIS-Dutch APO - Tanzania - Vac/IITA/07/01 | 07/11/07-12/11/10 | 359 | 246 | 113 | 359 |
| DGIS-Dutch APO - Kano - P. Christian Biemond | 13/10/08-13/10/11 | 306 | 99 | 85 | 184 |
| DGIS-Dutch APO - Malawi - D. Van Vugt | 13/10/08-25/09/11 | 281 | 137 | 92 | 229 |
| DGIS-Dutch APO - India - Sharma Kamal | 13/10/08-29/09/11 | 254 | 119 | 97 | 216 |
| DGIS-Dutch APO - Clonal Crop Field Bank Management | 01/10/09-31/03/13 | 336 | - | 75 | 75 |
| DGIS-Dutch APO - Social Science | 01/10/09-24/01/13 | 401 | - | 125 | 125 |
| Netherlands Embassy/IITA - Methodes De Lutte Alternatives | 01/05/07-30/04/10 | 672 | 635 | 67 | 702 |
| Netherlands/IITA - Contract for Jatropha Project | 01/11/09-31/01/10 | 12 | - | 21 | 21 |
| | | 3,853 | 2,319 | 766 | 3,085 |
| Nigeria | | | | | |
| Cassava Project | 01/01/04-Continuous | 1,000 | 500 | - | 500 |
| Ministry of Agric & Rural Dev. - Cocoa Production | 01/06/06-30/11/10 | 380 | 247 | 42 | 289 |
| Ondo State CMD Pre-Emptive | 07/11/08-Continuous | 307 | 119 | 87 | 206 |
| | | 1,687 | 866 | 129 | 995 |
| Rockefeller Foundation | | | | | |
| RF CBSD Biotechnology | 01/04/04-30/06/09 | 490 | 489 | - | 489 |
| | | 490 | 489 | - | 489 |
| Sweden | | | | | |
| SIDA/IITA - Support on making Agric Innovation Work | 01/12/10-31/12/13 | 6,600 | - | 6 | 6 |
| | | 6,600 | - | 6 | 6 |
| Switzerland | | | | | |
| Swiss/IITA - Towards the Dev. of Sustainable Control Opt'n in R & T | 01/11/06-31/12/10 | 131 | 110 | 21 | 131 |
| | | 131 | 110 | 21 | 131 |

Exhibit III

**International Institute of Tropical Agriculture
Statement of pledges and expenditures
31 December 2010**

| Donor and program/project temporarily restricted | Grant period | Grant pledged | Expressed in US\$ thousands | | |
|--|---------------------|---------------|-----------------------------|--------------|-------|
| | | | Prior years | Current year | Total |
| United States Agency for International Development | | | | | |
| Cassava Mosaic Diseases Project Phase II | 01/10/99-30/09/09 | 3,575 | 3,564 | - | 3,564 |
| USAID Cassava Enterprises Development | 01/09/04-30/04/10 | 3,363 | 3,363 | 1 | 3,364 |
| USAID West Africa Node of SAKSS | 01/10/04-30/06/10 | 2,381 | 1,215 | 195 | 1,410 |
| USAID/IITA Mozambique: Poultry Feed Dev. Project | 01/02/06-31/01/09 | 1,079 | 987 | - | 987 |
| USAID/IITA Mozambique - Multiplication & Distribution | 30/09/06-29/09/09 | 948 | 695 | (7) | 688 |
| USAID/Mozambique/IFDC - Aims Project | 14/07/06-14/01/09 | 509 | 427 | - | 427 |
| CGIAR/USAID - Cassava Mosaic Disease DRC - Phase II | 01/10/06-31/12/09 | 5,383 | 5,156 | - | 5,156 |
| IITA/STCP - Liberia/WB-East Nimba Nature Reserve Agro-Forestry | 01/10/07-30/09/10 | 1,100 | - | - | - |
| USAID/IITA - Crisis Response | 29/07/08-Continuous | 1,500 | 5 | 621 | 626 |
| CGIAR/USAID Farmers Funds Project (Coordination) | 01/10/08-31/12/10 | 1,367 | 693 | 674 | 1,367 |
| CGIAR/USAID Farmers Funds Project (Nigeria) | 01/10/08-31/12/10 | 771 | 584 | 187 | 771 |
| CGIAR/USAID Farmers Funds Project (DR Congo) | 01/10/08-31/12/10 | 746 | 345 | 401 | 746 |
| CGIAR/USAID Farmers Funds Project (Tanzania) | 01/10/08-31/12/10 | 414 | 222 | 192 | 414 |
| CGIAR/USAID Farmers Funds Project (Malawi) | 01/10/08-31/12/10 | 473 | 323 | 150 | 473 |
| CGIAR/USAID Farmers Funds Project (Mozambique) | 01/10/08-31/12/10 | 473 | 213 | 260 | 473 |
| CGIAR/USAID Farmers Funds Project (Ghana) | 01/10/08-31/12/10 | 580 | 325 | 255 | 580 |
| CGIAR/USAID Farmers Funds Project (Sierra Leone) | 01/10/08-31/12/10 | 476 | 337 | 436 | 773 |
| Institution / Collaborative Activities | 01/01/97-31/12/10 | 2,875 | 2,700 | 85 | 2,785 |
| STCP Liberia | 01/01/05-30/09/11 | 9,314 | 5,241 | 2,549 | 7,790 |
| STCP II | 01/10/06-30/09/11 | 5,000 | 3,230 | 1,061 | 4,291 |
| WCF/IITA/STCP II - Regional Coordination | 01/10/08-31/12/10 | 3,497 | 1,916 | 713 | 2,629 |
| CGIAR/USAID/IITA - Rural Livelihoods Diversified | 09/03/09-08/08/10 | 3,300 | 1,479 | 1,715 | 3,194 |
| WCF/IITA - Consultancy Services | 01/03/09-28/02/11 | 100 | (97) | (10) | (107) |
| WCF/STCP/IITA Improving Occupational Safety on W/A Cocoa | 01/04/09-31/01/14 | 90 | 35 | 21 | 56 |
| WCF/IITA - Cocoa Livelihood Project | 01/07/08-31/03/11 | 11,669 | 1,594 | 2,385 | 3,979 |
| MARS/IITA/STCP - IMPACT Program | 01/07/09-31/01/14 | 905 | 272 | 633 | 905 |
| WCF/BMGF - Consultancy Services | 18/06/09-30/09/11 | 550 | 30 | 49 | 79 |
| ASARECA/IITA - Genetic Linkage - CBSD | 22/07/09-31/08/11 | 169 | 47 | 27 | 74 |
| ASARECA/IITA - Sustainable Mgt. of Banana Xanthomas | | 8 | 83 | 83 | 91 |

Exhibit III

**International Institute of Tropical Agriculture
Statement of pledges and expenditures
31 December 2010**

| Donor and program/project temporarily restricted | Grant period | Grant pledged | Expressed in US\$ thousands | | | Total |
|---|---------------------|----------------------|------------------------------------|---------------------|-----------------|--------------|
| | | | Prior years | Current year | Expenses | |
| ASARECA/IITA - Facilitating Collective Market | 01/06/09-30/11/10 | 81 | 1 | 76 | 77 | |
| USAID/CGIAR/IITA - Platform Mozambique | 01/10/09-30/09/13 | 700 | 22 | 360 | 382 | |
| USAID/IITA - Mgt. of Banana Xanthomonas Wilt in Eastern DRC | 01/05/10-30/09/11 | 372 | - | 104 | 104 | |
| USAID/LEADS/IITA - Standard Grant Agreement | 10/05/10-09/05/12 | 242 | - | 48 | 48 | |
| USAID/LEADS/IITA - Standard Grant Agreement (Salary) | 10/05/10-09/05/12 | 184 | - | 4 | 4 | |
| USAID/IITA - Emergency Response to CMD DRC III | 01/10/09-30/09/14 | 4,000 | - | 1,685 | 1,685 | |
| CGIAR/USAID - ABSPP II Banana Project | 01/10/10-30/09/11 | 250 | - | 11 | 11 | |
| | | 68,546 | 34,932 | 14,964 | 49,896 | |
| United States Department of Agriculture (USDA) | | | | | | |
| USDA-IITA - Enhancing Productivity of <i>Theobroma Cacao</i> | 01/05/07-31/12/10 | 198 | 155 | 9 | 164 | |
| USDA-IITA - Agreement No. 58-0210-7-136F | 01/08/07-31/07/09 | 68 | 68 | (1) | 67 | |
| USDA Fund Balance on Biotechnology Project | 01/08/07-31/07/09 | 13 | (5) | - | (5) | |
| USDA/Republic of Cameroon: Tree Crop & Livelihood | 02/09/05-30/09/10 | 4,195 | 4,195 | (420) | 3,775 | |
| USDA-IITA - Agreement No. 58-0210-7-127F | 15/08/07-14/08/11 | 188 | 94 | 46 | 140 | |
| USDA/IITA - Aflatoxin Resistance in Corn Inbreds(58-6435-9-10F) | 01/04/09-31/03/14 | 52 | 1 | 46 | 47 | |
| | | 4,714 | 4,508 | (320) | 4,188 | |
| World Bank | | | | | | |
| CGIAR/IITA - Global Public Goods (Genebank Upgrading) Phase II | 01/01/07-31/03/10 | 727 | 716 | 10 | 726 | |
| CGIAR/IITA - Global Public Goods (Nematode Survey) Phase II | 01/01/07-31/12/09 | 70 | 40 | 29 | 69 | |
| CGIAR/IITA - Cassava Brown Streak Disease (CBSID) | 01/10/07-30/06/11 | 120 | 2 | 65 | 67 | |
| WU/IITA - Novel Staple Food, INSTAPPA | 01/06/08-31/05/13 | 208 | 74 | 59 | 133 | |
| Bioversity/IITA - GPG2 Phase II | 30/10/08-15/08/09 | 9 | 7 | 3 | 10 | |
| | | 1,134 | 839 | 166 | 1,005 | |

Exhibit III

**International Institute of Tropical Agriculture
Statement of pledges and expenditures
31 December 2010**

| Donor and program/project temporarily restricted | Grant period | Grant pledged | Expressed in US\$ thousands | | |
|---|---------------------|---------------|-----------------------------|--------------|-------|
| | | | Prior years | Current year | Total |
| Multiple Donors | | | | | |
| Integrated Pest Management Initiative | 01/01/09-Continuous | 30 | 30 | - | 30 |
| - ICIPE | 1,449 | 1,203 | - | - | 1,230 |
| - Italy | 1,970 | 1,724 | 162 | - | 1,886 |
| - Switzerland | 750 | 750 | - | - | 750 |
| - World Bank | 4,199 | 3,707 | 162 | 3,869 | |
| Miscellaneous Projects | | | | | |
| ACDI/VOCA/IITA - Livelihood Improvement for Farming | 01/02/08-15/05/10 | 1,213 | 1,213 | (58) | 1,155 |
| ADIPSA/IITA - Testing of Soy Seed Varieties | 15/09/08-14/09/10 | 589 | 89 | 4 | 93 |
| AGRA/IITA - GR No. 2010 PASS 008 | 01/10/10-30/09/13 | 536 | - | 1 | 1 |
| ASARECA/IITA - CCGS Grants | 01/01/07-31/12/10 | 103 | - | 1 | 1 |
| ASARECA/IITA - Int. Management of CBSD & CMD | 01/07/08-30/06/12 | 7 | 6 | - | 6 |
| AUSAAGRAD/IITA - Biological Control of Mango Pests | 13/11/08-30/04/11 | 17 | 1 | 10 | 11 |
| AVRDC/IITA - Less loss, More Profit, Better Health | 01/04/10-31/03/13 | 148 | - | 30 | 30 |
| BecA/IITA - Cassava & Sweet Potato Tissue Culture | 01/06/09-30/04/11 | 81 | (35) | 5 | (30) |
| Bioversity Int'l/IITA-OPPGD1357 Measuring & Assessing the Impacts of the diffusion of improved crop varieties in Africa | 30/11/09-01/12/12 | 278 | - | 12 | 12 |
| BMGF/IITA - Identifying priorities for Yam Improvement | 04/11/09-30/09/10 | 284 | 12 | 247 | 259 |
| BMGF/IITA - CBSD Virus epidemic | 05/11/09-31/10/13 | 2,425 | 47 | 490 | 537 |
| Cadbury Schweppes Plc/IITA - STCP Phase II | 01/10/06-30/09/11 | 550 | 254 | 101 | 355 |
| CARGILL/IITA/STCP - Training Program | 01/11/08-31/10/09 | 33 | 2 | - | 2 |
| CHEMONICS International | 14/07/05-30/11/10 | 892 | 637 | 99 | 736 |
| CHEMONICS International (MARKETS)/IITA - Cassava Project | 29/04/09-30/09/10 | 1,584 | 514 | 520 | 1,034 |
| CIP/IITA - Predicting Climatic Change - Insect Pests | 01/03/10-28/02/13 | 233 | - | 21 | 21 |
| Counterpart Inc/IITA/STCP - Consulting Services | 03/11/08-06/04/10 | 20 | 3 | 11 | 14 |
| CRA-Agonkanmey/IITA - Amelioration de la Qualite | 01/05/08-15/10/10 | 287 | 268 | 14 | 282 |
| CRIN/IITA - STCP | 01/04/10-30/09/11 | 23 | - | 25 | 25 |
| Croplife/IITA Systemwide Prog. IPM Project | 28/04/08-Open | 63 | 54 | - | 54 |

Exhibit III

**International Institute of Tropical Agriculture
Statement of pledges and expenditures
31 December 2010**

| Donor and program/project temporarily restricted | Grant period | Grant pledged | Expressed in US\$ thousands | | | Total |
|--|---------------------|----------------------|------------------------------------|---------------------|-------------------|--------------|
| | | | Prior years | Current year | Expenses-- | |
| Croplife/IITA - Integrated Pest Management | 19/11/09-28/02/10 | 60 | 13 | 47 | 60 | |
| CTA/IITA - Contract for Co-Publication of IPM | 12/04/10-31/12/10 | 20 | - | 12 | 12 | |
| CTA/IITA - Contract for Co-Publ. of 'Les Nematodes de Plantes' | 28/07/10-31/12/10 | 37 | - | - | - | |
| Donald Danforth/IITA - Cassava Participation | 01/09/08-30/06/11 | 265 | 101 | 73 | 174 | |
| ECOWAS (CEDEAO/CCRE)/IITA - Water Weeds Project | 01/02/09-30/09/11 | 250 | 36 | 248 | 248 | |
| EDE/IITA - Implementation of the Sustainable Cocoa | 03/10/06-31/03/10 | 229 | 160 | 9 | 169 | |
| EJSD/IITA - Cassava Production & Processing | 01/03/08-28/02/10 | 122 | 122 | (16) | 106 | |
| FAES/IITA - Aflatoxin Project | 01/02/10-30/06/11 | 101 | - | 58 | 58 | |
| FMAWR/IITA - Rice & Sugar cane, Sesame & Pineapple | 03/09/09-31/10/10 | 466 | 292 | 186 | 478 | |
| FMAWR/IITA - Consultancy Services Agreement | 02/11/10-01/11/11 | 300 | - | 13 | 13 | |
| FMAWR/IITA - Doubling Maize Production in Nigeria II | 24/11/10-31/12/11 | 658 | - | 54 | 54 | |
| Graduate Research Fellows Non Core | 01/01/00-Continuous | 138 | 112 | 26 | 138 | |
| Grameen Foundation/IITA - Consultancy Services | 01/05/09-10/10/10 | 43 | 40 | 3 | 43 | |
| HARVARD - PEPFAR Program | 01/06/06-01/08/11 | 711 | 502 | 209 | 711 | |
| ICIPE/IITA - Integrated Management of Major Insect Pests | 01/05/09-31/12/12 | 362 | 100 | 162 | 262 | |
| ICRAF/IITA - IPM Program for Mango Pests | 01/04/07-31/12/10 | 201 | 168 | 31 | 199 | |
| ICRAF/IITA - Capacity Building Program on Land Change Use | 14/07/09-30/11/10 | 16 | - | 3 | 3 | |
| ICRAF/IITA - Architecture of REALU | 01/09/09-31/05/10 | 71 | - | 64 | 64 | |
| ICRAF/IITA - Architecture of REALU | 01/09/09-31/05/10 | 71 | - | 64 | 64 | |
| IFAR/IITA - Bean Project (Marie-Chantal N.) | 01/06/09-31/12/09 | 11 | 11 | (1) | 10 | |
| IFAR/IITA - Sweet Potato Project (Bosibori Bwari Bett) | 01/06/09-31/12/09 | 11 | 5 | - | 5 | |
| IFAR/IITA - 2010 Fellowship Awards (O.Odedara) | 01/04/10-31/12/10 | 11 | - | 8 | 8 | |
| IFPRI/IITA - 2010 Fellowship Awards (H.Bokonon-Ganta) | 01/01/10-31/12/10 | 11 | - | 11 | 11 | |
| IFPRI/IITA - Contract No. 2008X.IIT | 21/12/07-31/12/11 | 5 | 5 | - | 5 | |
| IFPRI/IITA - Re-SAKSS | 14/08/06-31/12/11 | 1,274 | 906 | 135 | 1,041 | |
| ITAI/Hirose Project | 01/07/93-Continuous | 600 | 565 | 35 | 600 | |
| ITAI's Hosting of Inst. 380c for their Weed Species Ecology | 06/04/06-06/04/09 | 19 | 19 | - | 19 | |
| ILRI/IITA - Balancing Livestock Needs & Soil Conservation | 01/10/05-31/12/10 | 346 | 288 | 38 | 326 | |
| ILRI/IITA - Optimizing Livelihoods & Environ. Benefits | 01/01/10-31/03/11 | 250 | - | 71 | 71 | |

Exhibit III

**International Institute of Tropical Agriculture
Statement of pledges and expenditures
31 December 2010**

| Donor and program/project temporarily restricted | Grant period | Grant pledged | Expressed in US\$ thousands | | |
|--|---------------------|---------------|-----------------------------|--------------|-------|
| | | | Prior years | Current year | Total |
| Imo & Abia States Outstanding Activities | 07/11/08-Continuous | 285 | - | 90 | 90 |
| IPM-CRSP/IITA - MOU IITA & Virginia Technology on CRSP | 01/10/05-30/09/10 | 37 | 29 | 10 | 39 |
| ISTRC 5 th Triennial Symposium | 01/01/00-Continuous | 83 | 80 | (10) | 70 |
| ISTRC African Journal of Root & Tuber Crop | 07/03/96-Continuous | 42 | 37 | - | 37 |
| IUCEA/IITA - Enhanced Tissue Culture Plants for E/Africa | 24/10/08-31/10/10 | 202 | 59 | 188 | 247 |
| Katholieke (Flemish Unity)/IITA - ICP PhD. Scholars 2006 | 01/10/06-01/10/10 | 30 | 22 | 8 | 30 |
| KNARDA/IITA - Improvng. Prodctvty. of S/holders Millet & Sorghum | 01/05/10-30/04/13 | 16 | - | 1 | 1 |
| Leventis Foundation/IITA - Use of IITA Forest Resources | 01/01/10-31/12/11 | 160 | - | 90 | 90 |
| McKnight Collaborative Crop Research | 01/03/06-28/02/10 | 55 | 21 | 14 | 35 |
| McKnight Collaborative Grant/IITA Grant - 06-741 | 01/09/06-31/08/10 | 22 | 14 | 5 | 19 |
| Missionary Sisters/IITA - Clean Seed Yam Production. | 30/06/10-30/06/11 | 75 | - | 17 | 17 |
| NAOC/IITA Crop Mgt Strategy - Plantain & Banana | 01/10/07-26/01/10 | 63 | 29 | - | 29 |
| NAOC/IITA Crop Mgt. Strategy - Yam | 01/08/07-31/12/10 | 78 | 65 | 9 | 74 |
| Norwegian/IITA - IPM in Urban & Peri-Urban Horticulture | 07/03/07-31/12/11 | 298 | 188 | 37 | 225 |
| NRI/IITA - Cassava Value Chains | 20/05/08-31/03/11 | 268 | 95 | 27 | 122 |
| NRI/IITA - Pre-harvest Support of CassavaProject (C:AVA) | 01/06/08-31/08/10 | 244 | 61 | 52 | 113 |
| Ohio State Univ./IITA - Int'l Plant Diagnostic Network | 01/10/09-30/09/10 | 14 | - | 17 | 17 |
| OSAKA/IITA - Dev. of Parasitic Weed Control | 01/01/10-31/12/11 | 79 | - | 35 | 35 |
| OSU RF - PO RF01048354 | 01/10/05-01/04/10 | 86 | 76 | 10 | 86 |
| PLAN/IITA SARRNET: Cassava & Sweet Potato Dev. in Malawi | 01/09/07-31/08/10 | 307 | 203 | 70 | 273 |
| PNDRT/IITA Cameroon - Convention de partenariat pour | 03/08/09-30/04/11 | 193 | 24 | 109 | 133 |
| PSMNR SWP/IITA - Scaling up of Cocoa Farms | 01/01/08-31/12/09 | 22 | - | - | - |
| Purdue/IITA Hermetic Storage for Cowpea in W/C Africa | 01/03/08-31/05/11 | 3,108 | 846 | 1,187 | 2,033 |
| SARO/STCP-Nig/IITA - Training of Cocoa Farmers | 15/08/10-30/06/11 | 13 | - | 6 | 6 |
| SDC/IITA - Collaborative Work Arbusculler Fungi | 01/06/07-31/12/09 | 51 | 50 | - | 50 |
| SPDC Cassava Enterprises Development | 01/10/04-30/04/10 | 8,800 | 7,558 | 567 | 8,125 |
| STCP/FIRCA/IITA - FIRCA Convention II | 12/02/10-12/08/11 | 134 | - | 18 | 18 |
| Swedish University/IITA - Cereal Legume Research | 01/09/07-31/03/10 | 28 | - | 11 | 28 |
| UCN/PMGIPAF/IITA - Protocole D'Accord | 28/07/10-30/09/11 | 285 | - | - | - |

Exhibit III

**International Institute of Tropical Agriculture
Statement of pledges and expenditures
31 December 2010**

| Donor and program/project temporarily restricted | Grant period | Grant pledged | Expressed in US\$ thousands | | |
|---|---------------------|----------------------|------------------------------------|---------------------|----------------|
| | | | Prior years | Current year | Total |
| UNDP/IITA - East Nimba Nature Univ. of Leeds/IITA: Nematode Resistant in Plantain | 01/11/07-30/09/09 | 191 | 191 | - | 191 |
| Univ. of Leeds/IITA: Measuring, Predicting & Adapting to Aflatoxin | 01/05/08-16/06/11 | 256 | 92 | 77 | 169 |
| Univ. of Leeds/IITA: Nematode Resistance BB/H531651/1 | 01/11/09-31/12/10 | 30 | - | 30 | 30 |
| University of Illinois/IITA - Biological Mgt. of Insect Pests - Cowpea | 01/05/08-16/06/11 | 292 | - | 5 | 5 |
| University of Illinois/IITA - Biological Mgt. of Insect Pests - Cowpea | 01/09/08-30/09/12 | 73 | 16 | 57 | 73 |
| Virginia Tech./IITA - IPM CRSP - Insect Transmitted Virus | 01/01/05-30/09/09 | 59 | 59 | - | 59 |
| Wageningen Univ./ICRAF/IITA - (OPPGD710) N2fixAfrica: Obj 2 | 29/09/09-31/10/13 | 1,950 | - | 184 | 184 |
| Wageningen Univ./ICRAF/IITA - (OPPGD710) N2fixAfrica: Obj 4 | 29/09/09-31/10/13 | 859 | 1 | 828 | 829 |
| WASCO/IITA - MOU on Procurement of Cassava Starch | 11/12/10-10/12/12 | 149 | - | - | - |
| W.K. Kellogg Foundation/IITA - Grant Ref. P3001529 | 01/11/06-28/02/10 | 600 | 555 | 47 | 602 |
| WOTRO/IITA - IPM - Coconut Mite | 09/04/08-08/04/12 | 278 | 72 | 72 | 144 |
| YARA Commodities/IITA -STCP-Training W/S | 01/05/10-30/09/11 | 32 | - | 17 | 17 |
| | | 35,801 | 16,970 | 6,897 | 23,867 |
| Closed Projects | | 201,246 | 182,694 | 464 | 183,158 |
| Total | | 390,027 | 284,863 | 34,364 | 319,227 |

Exhibit III

**International Institute of Tropical Agriculture
Statement of pledges and expenditures
31 December 2010**

| Challenge Programs | Grant period | Grant pledged | Expressed in US\$ thousands | | | Total |
|--|-------------------|----------------|-----------------------------|---------------|----------------|--------------|
| | | | Prior years | Current year | Expenses | |
| CIAT/IFPRI HP-Biofortification - Cassava | 01/09/03-31/12/09 | 850 | 850 | 1 | 851 | |
| CIAT/IFPRI HP-Biofortification - Plantain | 01/09/03-31/12/09 | 410 | 382 | - | 382 | |
| CIAT/IFPRI HP-Biofortification - No. 7005 | 05/04/04-31/12/09 | 340 | 297 | 9 | 306 | |
| CIAT/IFPRI HP-Biofortification - No. 5020 | 01/04/04-31/12/09 | 1,080 | 1,019 | 3 | 1,022 | |
| CIMMYT/EMPRAPA Physiological & Genetic Traits | 01/07/05-31/12/09 | 224 | 215 | 3 | 218 | |
| CIMMYT GCP Marker Assisted Breeding for Cowpea <i>Striga</i> | 01/01/05-31/12/09 | 900 | 890 | - | 890 | |
| CIMMYT GCP 2005 Commissioned Projects | 01/01/05-31/12/09 | 184 | 151 | 30 | 181 | |
| FARA/IITA - KKM Pilot Learning Site (Co-ordination) | 01/07/07-31/03/09 | 1,220 | 1,184 | - | 1,184 | |
| GCP/CIMMYT/IITA - Improving Tropical Legume Production | 01/05/07-30/04/10 | 267 | 219 | 45 | 264 | |
| CIAT/IFPRI/IITA - Agreement No. 7016 Effect of Carotenoid | 01/07/07-31/05/10 | 54 | 53 | 1 | 54 | |
| CIMMYT/IITA - GCP 2008 Cassava Breeding | 01/01/08-31/12/10 | 38 | 25 | 12 | 37 | |
| CIMMYT/IITA - GCP 2008 Drought Tolerant Cowpea | 01/01/08-31/03/11 | 106 | 106 | (1) | 105 | |
| CIMMYT/IITA - GCP 2008 Marker Assisted Cowpea | 01/01/08-17/12/10 | 100 | 95 | 3 | 98 | |
| CIMMYT/IITA - GCP 2009 Drought Tolerance Cowpea | 01/01/09-31/03/11 | 121 | 45 | 42 | 87 | |
| FARA/IITA - Supports to NRS | 16/12/08-31/12/10 | 65 | 36 | 26 | 62 | |
| FARA/IITA - KKM Pilot Learning site | 16/12/08-31/12/10 | 991 | 470 | 377 | 847 | |
| CIAT/IITA - Sustainable Crop Yields in Agro-Eco Zones | 01/12/08-30/11/11 | 1,047 | 229 | 377 | 606 | |
| CIAT/IFPRI/IITA - HP 5206 - Phase II | 01/01/09-31/12/10 | 510 | 176 | 355 | 531 | |
| CIMMYT/IITA - GCP Competitive Project III | 01/02/09-15/12/09 | 18 | 14 | 1 | 15 | |
| CIAT/IFPRI/IITA - HP 5207 - Cassava Project | 01/01/09-31/12/10 | 859 | 204 | 510 | 714 | |
| CIAT/IITA - Africa Trial Sites Catalogue - C-056-09 | 01/05/09-30/11/09 | 19 | 5 | - | 5 | |
| IFPRI/IITA - Contract No. 2009x322.IIT. | 10/08/09-28/02/10 | 13 | 1 | - | 1 | |
| IFPRI/CIAT/IITA - HP 5219 - Plantains/Bananas | 01/01/10-31/12/10 | 65 | - | 41 | 41 | |
| GCP - Bioversity Int'l/IITA - G4009.03 | 01/06/10-30/11/10 | 16 | - | 16 | 16 | |
| CIMMYT/IITA - 2010 Challenge Initiative Projects | 01/04/10-31/03/13 | 303 | - | 36 | 36 | |
| IFPRI/IITA - Contract No. 2010x125.IIT. | 01/04/10-31/12/11 | 247 | - | 219 | 219 | |
| CIAT/IITA - Double Haploid Breeding for Cassava | 15/03/10-30/04/13 | 56 | - | 5 | 5 | |
| GCP CIMMYT/IITA - TL1 Phase II | 01/05/10-31/05/14 | 441 | - | - | - | |
| Total Challenge Programs | | 10,544 | 6,666 | 2,111 | 8,777 | |
| Grand total | | 400,571 | 291,529 | 36,475 | 328,004 | |

International Institute of Tropical Agriculture
Schedule of direct and indirect cost rates
Year ended 31 December 2010

Expressed in US \$ Thousands

| | 2010 | 2009 |
|---|---------------|---------------|
| Direct Operating Expenses | | |
| Research Programs | 44,648 | 41,908 |
| Research Support | 3,804 | 4,138 |
| Research Management / Operations | ,218 | 1,958 |
| Sub-total | 49,670 | 48,004 |
| Less: Indirect costs recovery | (4,506) | (5,535) |
| Total | 45,164 | 42,469 |
| Indirect Operating Expenses | | |
| Management and Administration | 7,220 | 7,143 |
| Common Sustenance Services | 575 | 1,209 |
| Total | 7,795 | 8,352 |
| Total Operating Expenses | 52,959 | 50,821 |
| Direct / total expenses | 85.28% | 83.57% |
| Indirect / total expenses | 14.72% | 16.43% |
| Indirect / direct expenses | 17.26% | 19.67% |
| System administrative cost | 2.00% | 0.00% |
| Total indirect / direct expenses | 19.26% | 19.67% |